

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

For calendar year 2019 or tax year beginning _____, and ending _____

Name of foundation THE RONDA E. STRYKER AND WILLIAM D. JOHNSTON FOUNDATION		A Employer identification number ** - *** 4966
Number and street (or P.O. box number if mail is not delivered to street address) 211 SOUTH ROSE STREET	Room/suite	B Telephone number 269-388-9800
City or town, state or province, country, and ZIP or foreign postal code KALAMAZOO, MI 49007		C If exemption application is pending, check here <input type="checkbox"/>
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Address change <input type="checkbox"/> Name change		D 1. Foreign organizations, check here <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ 98,950,527.	J Accounting method: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>
(Part I, column (d), must be on cash basis.)		

Part I Analysis of Revenue and Expenses <small>(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)</small>		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received				
	2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments				
	4 Dividends and interest from securities	1,260,723.	1,258,862.		STATEMENT 1
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	3,739,252.			
	b Gross sales price for all assets on line 6a	7,012,812.			
	7 Capital gain net income (from Part IV, line 2)		7,012,300.		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
b Less: Cost of goods sold					
c Gross profit or (loss)					
11 Other income					
12 Total. Add lines 1 through 11	4,999,975.	8,271,162.	0.		
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc.	102,557.	0.	0.	102,557.
	14 Other employee salaries and wages				
	15 Pension plans, employee benefits				
	16a Legal fees	50,231.	0.	0.	50,231.
	b Accounting fees	3,845.	1,923.	0.	1,922.
	c Other professional fees	737,272.	344,276.	0.	410,568.
	17 Interest				
	18 Taxes	165,462.	0.	0.	0.
	19 Depreciation and depletion	628.	0.	418.	
	20 Occupancy				
	21 Travel, conferences, and meetings	2,383.	0.	0.	2,383.
	22 Printing and publications				
	23 Other expenses	46,529.	0.	0.	45,706.
	24 Total operating and administrative expenses. Add lines 13 through 23	1,108,907.	346,199.	418.	613,367.
	25 Contributions, gifts, grants paid	38,999,673.			38,999,673.
26 Total expenses and disbursements. Add lines 24 and 25	40,108,580.	346,199.	418.	39,613,040.	
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements	-35,108,605.				
b Net investment income (if negative, enter -0-)		7,924,963.			
c Adjusted net income (if negative, enter -0-)			0.		

THE RONDA E. STRYKER AND
WILLIAM D. JOHNSTON FOUNDATION

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only.		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value		
Assets	1	Cash - non-interest-bearing		4,268.	5,319.	5,319.
	2	Savings and temporary cash investments		279,246.	819,348.	819,348.
	3	Accounts receivable				
		Less: allowance for doubtful accounts				
	4	Pledges receivable				
		Less: allowance for doubtful accounts				
	5	Grants receivable				
	6	Receivables due from officers, directors, trustees, and other disqualified persons				
	7	Other notes and loans receivable	1,750,000.			
		Less: allowance for doubtful accounts	0.	0.	1,750,000.	1,750,000.
	8	Inventories for sale or use				
	9	Prepaid expenses and deferred charges				
	10a	Investments - U.S. and state government obligations	STMT 9	0.	1,000,000.	997,030.
	b	Investments - corporate stock	STMT 10	62,168,716.	42,796,439.	95,361,886.
	c	Investments - corporate bonds				
	11	Investments - land, buildings, and equipment: basis				
	Less: accumulated depreciation					
12	Investments - mortgage loans					
13	Investments - other					
14	Land, buildings, and equipment: basis	17,572.				
	Less: accumulated depreciation	STMT 8	628.	0.	16,944.	
15	Other assets (describe)					
16	Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)			62,452,230.	46,388,050.	98,950,527.
Liabilities	17	Accounts payable and accrued expenses				
	18	Grants payable				
	19	Deferred revenue				
	20	Loans from officers, directors, trustees, and other disqualified persons				
	21	Mortgages and other notes payable				
	22	Other liabilities (describe)				
23	Total liabilities (add lines 17 through 22)			0.	0.	
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 24, 25, 29, and 30.					
	24	Net assets without donor restrictions				
	25	Net assets with donor restrictions				
	Foundations that do not follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 26 through 30.					
	26	Capital stock, trust principal, or current funds		21,248,153.	40,292,578.	
	27	Paid-in or capital surplus, or land, bldg., and equipment fund		0.	0.	
	28	Retained earnings, accumulated income, endowment, or other funds		41,204,077.	6,095,472.	
29	Total net assets or fund balances		62,452,230.	46,388,050.		
30	Total liabilities and net assets/fund balances		62,452,230.	46,388,050.		

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	62,452,230.
2	Enter amount from Part I, line 27a	2	-35,108,605.
3	Other increases not included in line 2 (itemize) SEE STATEMENT 7	3	19,044,425.
4	Add lines 1, 2, and 3	4	46,388,050.
5	Decreases not included in line 2 (itemize)	5	0.
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29	6	46,388,050.

THE RONDA E. STRYKER AND
WILLIAM D. JOHNSTON FOUNDATION

Form 990-PF (2019)

** - ***4966 Page 3

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a STRYKER CORPORATION - 9400 SHS	D	07/25/76	04/23/19
b STRYKER CORPORATION - 5074 SHS	D	07/25/76	06/14/19
c STRYKER CORPORATION - 5000 SHS	D	07/25/76	07/19/19
d STRYKER CORPORATION - 4671 SHS	D	07/25/76	07/30/19
e STRYKER CORPORATION - 10600 SHS	D	07/25/76	12/18/19

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))
a 1,754,004.		138.	1,753,866.
b 999,232.		75.	999,157.
c 1,050,364.		74.	1,050,290.
d 998,779.		69.	998,710.
e 2,210,433.		156.	2,210,277.

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
			1,753,866.
			999,157.
			1,050,290.
			998,710.
			2,210,277.

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7	2	7,012,300.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8	3	N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? Yes No
If "Yes," the foundation doesn't qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2018	36,612,886.	127,031,885.	.288218
2017	19,901,121.	131,782,125.	.151015
2016	3,033,337.	110,374,157.	.027482
2015	3,811,301.	54,623,003.	.069775
2014	2,489,635.	2,941,030.	.846518

2 Total of line 1, column (d)	2	1.383008
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years	3	.276602
4 Enter the net value of noncharitable-use assets for 2019 from Part X, line 5	4	111,766,609.
5 Multiply line 4 by line 3	5	30,914,868.
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	79,250.
7 Add lines 5 and 6	7	30,994,118.
8 Enter qualifying distributions from Part XII, line 4	8	39,613,040.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

THE RONDA E. STRYKER AND
WILLIAM D. JOHNSTON FOUNDATION

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)			
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b		1	79,250.
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		2	0.
3 Add lines 1 and 2		3	79,250.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		4	0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	79,250.
6 Credits/Payments:			
a 2019 estimated tax payments and 2018 overpayment credited to 2019	6a	148,000.	
b Exempt foreign organizations - tax withheld at source	6b	0.	
c Tax paid with application for extension of time to file (Form 8868)	6c	0.	
d Backup withholding erroneously withheld	6d	0.	
7 Total credits and payments. Add lines 6a through 6d	7	148,000.	
8 Enter any penalty for underpayment of estimated tax. Check here <input checked="" type="checkbox"/> if Form 2220 is attached	8	0.	
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	68,750.	
11 Enter the amount of line 10 to be: Credited to 2020 estimated tax <input checked="" type="checkbox"/> 68,750. Refunded <input type="checkbox"/>	11	0.	

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. <input checked="" type="checkbox"/> \$ 0. (2) On foundation managers. <input checked="" type="checkbox"/> \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. <input checked="" type="checkbox"/> \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year? N/A		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by <i>General Instruction T</i> .		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered. See instructions. <input checked="" type="checkbox"/> <u>MI</u>		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <i>General Instruction G</i> ? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2019 or the tax year beginning in 2019? See the instructions for Part XIV. If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

THE RONDA E. STRYKER AND
WILLIAM D. JOHNSTON FOUNDATION

Part VII-A Statements Regarding Activities (continued)

	Yes	No
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions		X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions		X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ▶ <u>STRYKERJOHNSTONFOUNDATION.ORG</u>	X	
14 The books are in care of ▶ <u>WILLIAM D. JOHNSTON</u> Telephone no. ▶ <u>269-388-9800</u> Located at ▶ <u>211 SOUTH ROSE STREET, KALAMAZOO, MI</u> ZIP+4 ▶ <u>49007</u>		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the year ▶ <u>15</u> N/A		
16 At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ▶		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year, did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions		
Organizations relying on a current notice regarding disaster assistance, check here <input type="checkbox"/>		
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2019?		X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines 6d and 6e) for tax year(s) beginning before 2019? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," list the years ▶ _____, _____, _____, _____		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.) N/A		
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ▶ _____, _____, _____, _____		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2019.) N/A		
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019?		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year, did the foundation pay or incur any amount to:		Yes	No
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(3) Provide a grant to an individual for travel, study, or other similar purposes?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	N/A	5b	
Organizations relying on a current notice regarding disaster assistance, check here	<input type="checkbox"/>		
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	N/A <input type="checkbox"/> Yes <input type="checkbox"/> No		
If "Yes," attach the statement required by Regulations section 53.4945-5(d).			
6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		6b	X
If "Yes" to 6b, file Form 8870.			
7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?	N/A	7b	
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, and foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 11		91,823.	10,734.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000 **0**

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
GREENLEAF TRUST 211 SOUTH ROSE STREET, KALAMAZOO, MI 49007	INVESTMENT MANAGEMENT	688,552.
GREENLEAF CAPITAL - 100 WEST MICHIGAN AVE, STE 300, KALAMAZOO, MI 49007	ADMINISTRATIVE	139,149.

Total number of others receiving over \$50,000 for professional services **0**

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 N/A	
2	
3	
4	

Part IX-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 N/A	
2	
All other program-related investments. See instructions.	
3	

Total. Add lines 1 through 3 **0.**

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	112,943,955.
b	Average of monthly cash balances	1b	524,684.
c	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	113,468,639.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	113,468,639.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	1,702,030.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	111,766,609.
6	Minimum investment return. Enter 5% of line 5	6	5,588,330.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	5,588,330.
2a	Tax on investment income for 2019 from Part VI, line 5	2a	79,250.
b	Income tax for 2019. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	79,250.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	5,509,080.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	5,509,080.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	5,509,080.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	39,613,040.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	39,613,040.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	79,250.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	39,533,790.

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1 Distributable amount for 2019 from Part XI, line 7				5,509,080.
2 Undistributed income, if any, as of the end of 2019:				
a Enter amount for 2018 only			0.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2019:				
a From 2014	2,342,583.			
b From 2015	1,112,501.			
c From 2016				
d From 2017	13,652,259.			
e From 2018	30,333,735.			
f Total of lines 3a through e	47,441,078.			
4 Qualifying distributions for 2019 from Part XII, line 4: ▶ \$	39,613,040.			
a Applied to 2018, but not more than line 2a			0.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2019 distributable amount				5,509,080.
e Remaining amount distributed out of corpus	34,103,960.			
5 Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	81,545,038.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2018. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2019. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2014 not applied on line 5 or line 7	2,342,583.			
9 Excess distributions carryover to 2020. Subtract lines 7 and 8 from line 6a	79,202,455.			
10 Analysis of line 9:				
a Excess from 2015	1,112,501.			
b Excess from 2016				
c Excess from 2017	13,652,259.			
d Excess from 2018	30,333,735.			
e Excess from 2019	34,103,960.			

**THE RONDA E. STRYKER AND
WILLIAM D. JOHNSTON FOUNDATION**

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9) N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2019, enter the date of the ruling ▶

b Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

	Tax year				(e) Total
	(a) 2019	(b) 2018	(c) 2017	(d) 2016	
2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4, for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6, for each year listed					
c "Support" alternative test - enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

SEE STATEMENT 12

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

**MEGAN M. JOHNSTON, (269)388-9800
211 SOUTH ROSE STREET, KALAMAZOO, MI 49007**

b The form in which applications should be submitted and information and materials they should include:

GRANT APPLICATION AND REQUIREMENTS ARE AVAILABLE ON OUR WEBSITE.

c Any submission deadlines:

GRANT SUBMISSION DEADLINES ARE POSTED ON OUR WEBSITE.

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

RESTRICTIONS AND LIMITATIONS ON GRANT ELIGIBILITY IS OUTLINED ON OUR WEBSITE.

THE RONDA E. STRYKER AND
WILLIAM D. JOHNSTON FOUNDATION

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution **	Amount
a Paid during the year				
BIG BROTHERS BIG SISTERS, A COMMUNITY OF CARING 3501 COVINGTON RD KALAMAZOO, MI 49001	NONE	PUBLIC	CAPACITY BUILDING	99,915.
BOYS & GIRLS CLUB OF GREATER KALAMAZOO 915 LAKE ST KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	130,372.
BUILDING BLOCKS OF KALAMAZOO 1219 S PARK ST KALAMAZOO, MI 49001	NONE	PUBLIC	BUILDING BLOCKS 2019 PROGRAMMING	20,000.
CAN-DO KITCHEN 3501 LAKE ST KALAMAZOO, MI 49048	NONE	PUBLIC	GROWING AND EMPOWERING	39,000.
CARES 629 PIONEER ST #200 KALAMAZOO, MI 49008	NONE	PUBLIC	OUT PROUD SAFE	15,000.
Total	SEE CONTINUATION SHEET(S)			3a 38,999,673.
b Approved for future payment				
BIG BROTHERS BIG SISTERS, A COMMUNITY OF CARING 3501 COVINGTON RD KALAMAZOO, MI 49001	NONE	PUBLIC	CAPACITY BUILDING	100,000.
BOYS & GIRLS CLUB OF GREATER KALAMAZOO 915 LAKE ST KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	130,000.
CAN-DO KITCHEN 3501 LAKE ST KALAMAZOO, MI 49048	NONE	PUBLIC	GROWING AND EMPOWERING	61,000.
Total	SEE CONTINUATION SHEET(S)			3b 95,224,429.

Part XVII Information Regarding Transfers to and Transactions and Relationships With Noncharitable Exempt Organizations

Table with 3 columns: Question, Yes, No. Contains questions 1a through 1c regarding transfers and transactions.

Table with 4 columns: (a) Line no., (b) Amount involved, (c) Name of noncharitable exempt organization, (d) Description of transfers, transactions, and sharing arrangements.

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? [] Yes [X] No

Table with 3 columns: (a) Name of organization, (b) Type of organization, (c) Description of relationship. Row 1 contains 'N/A'.

Sign Here: Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge. Signature of officer or trustee: [Signature] Date: [Date] Title: TREASURER

May the IRS discuss this return with the preparer shown below? See instr. [X] Yes [] No

Paid Preparer Use Only: Print/Type preparer's name: LISA ANSPAUGH; Preparer's signature: [Signature]; Date: 07/04/20; Check [] if self-employed; PTIN: P00124073; Firm's name: JAMES & SPRINGGATE PLC; Firm's EIN: ** - ***3032; Firm's address: 490 WEST SOUTH STREET, KALAMAZOO, MI 49007; Phone no.: 269-384-0219

THE RONDA E. STRYKER AND
WILLIAM D. JOHNSTON FOUNDATION

** - ***4966

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
CITY OF KALAMAZOO 241 WEST SOUTH STREET KALAMAZOO, MI 49007	NONE	GOVERNMENT UNIT	OBJECTIVES OF IMAGINE KALAMAZOO 2025	26,476,323.
COMMUNITY HEALING CENTERS 2615 STADIUM DRIVE KALAMAZOO, MI 49008	NONE	PUBLIC	NINAS DEL CORAZON, GIRLS OF THE HEART PROGRAM	45,000.
COMMUNITY HOMEWORKS 810 BRYANT STREET KALAMAZOO, MI 49001	NONE	PUBLIC	AFFORDABLE SUSTAINABILITY FOR LOW-INCOME HOMEOWNERS	75,000.
ECUMENICAL SENIOR CENTER 702 N BURDICK ST KALAMAZOO, MI 49007	NONE	PUBLIC	ESC MINI BUS	65,000.
EDISON NEIGHBORHOOD ASSOCIATION 816 WASHINGTON AVE KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	10,000.
ERACCE 810 RANKIN AVE KALAMAZOO, MI 49006	NONE	PUBLIC	GENERAL OPERATING SUPPORT	80,000.
FAIR HOUSING CENTER OF SOUTHWEST MICHIGAN 405 W MICHIGAN AVE SUITE 6 KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL SUPPORT	50,000.
FIRE HISTORICAL & CULTURAL ARTS COLLABORATIVE 1249 PORTAGE STREET KALAMAZOO, MI 49001	NONE	PUBLIC	YOUTH-OWNED SPACE: AN ARTS & JUSTICE HUB FOR TEENS	300,000.
FIRST CONGREGATIONAL CHURCH OF KALAMAZOO 345 W MICHIGAN AVE KALAMAZOO, MI 49007	NONE	PUBLIC	THE OBJECTIVES OF KALAMAZOO DROP-IN CHILD CARE CENTER	20,000.
FIRST UNITED METHODIST CHURCH OF KALAMAZOO 212 S PARK ST KALAMAZOO, MI 49007	NONE	PUBLIC	JUSTICE FOR OUR NEIGHBORS (JFON) SERVICE EXPANSION	30,000.
Total from continuation sheets				38,695,386.

THE RONDA E. STRYKER AND
WILLIAM D. JOHNSTON FOUNDATION

** - ***4966

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
GFM THE SYNERGY CENTER 625 HARRISON ST KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	200,000.
GOODWILL INDUSTRIES OF SOUTHWESTERN MICHIGAN 420 E. ALCOTT ST KALAMAZOO, MI 49001	NONE	PUBLIC	LIFE GUIDES PROGRAM	653,319.
GUARDIAN FINANCE & ADVOCACY SERVICES 18 WEST MICHIGAN AVE SUITE 300 BATTLE CREEK, MI 49017	NONE	PUBLIC	IMPROVE COMMUNITY'S UPWARD MOBILITY & INCREASED FINANCIAL SOPHISTICATION & RESPONSIBILITY	100,000.
GULL LAKE COMMUNITY SCHOOLS FOUNDATION 10100 E D AVE RICHLAND, MI 49083	NONE	PUBLIC	GULL LAKE GATEWAY ACADEMY	15,000.
HEALTHY HOUSE 1835 NICHOLS ROAD KALAMAZOO, MI 49006	NONE	PUBLIC	GENERAL OPERATING SUPPORT	17,039.
HISPANIC AMERICAN COUNCIL, INC. 930 LAKE ST #A KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	150,000.
INNER CITY YOUTH FOR CHANGE PO BOX 19223 KALAMAZOO, MI 49019	NONE	PUBLIC	GENERAL OPERATING SUPPORT	35,000.
INTERACT OF MICHIGAN 610 S BURDICK ST KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	60,000.
KALAMAZOO COLLECTIVE HOUSING 315 W MICHIGAN AVE KALAMAZOO, MI 49007	NONE	PUBLIC	AFFORDABLE HOUSING COOPERATIVE PROPERTY PURCHASE	113,275.
KALAMAZOO COMMUNITY FOUNDATION 402 E MICHIGAN AVE KALAMAZOO, MI 49007	NONE	PUBLIC	EQUITY IN EARLY CHILDHOOD WITHIN THE BEST BABY ZONE	207,486.
Total from continuation sheets				

THE RONDA E. STRYKER AND
WILLIAM D. JOHNSTON FOUNDATION

** - ***4966

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
KALAMAZOO COMMUNITY FOUNDATION 402 E MICHIGAN AVE KALAMAZOO, MI 49007	NONE	PUBLIC	TRUTH, RACIAL HEALING, AND TRANSFORMATION KALAMAZOO	251,828.
KALAMAZOO COUNTY READY 4S 259 E MICHIGAN AVE #209 KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL SUPPORT FOR TWO-TIERED GENERATIONAL POVERTY INITIATIVE	600,000.
KALAMAZOO INSTITUTE OF ARTS 314 S PARK ST KALAMAZOO, MI 49007	NONE	PUBLIC	KALAMAZOO INSTITUTE OF ARTS BLACK REFRACTIONS PROGRAM	85,000.
KALAMAZOO LITERACY COUNCIL 420 E. ALCOTT ST SUITE 400 KALAMAZOO, MI 49001	NONE	PUBLIC	EXPRESS WAYS 2 SUCCESS	100,000.
KALAMAZOO PUBLIC LIBRARY 315 S ROSE ST KALAMAZOO, MI 49007	NONE	PUBLIC	REFUND OF 2018 GRANT-READING TOGETHER 2019-AUTHOR VISIT ANGIE THOMAS	-5,000.
KALAMAZOO REGIONAL EDUCATIONAL SERVICE AGENCY 1819 EAST MILHAM AVE. PORTAGE, MI 49002	NONE	GOVERNMENT UNIT	SEEDS FOR SUCCESS	200,000.
KALAMAZOO SYMPHONY ORCHESTRA 359 S KALAMAZOO MALL #100 KALAMAZOO, MI 49007	NONE	PUBLIC	KSO PARTNERSHIPS FOR INCLUSION & EQUITY	120,843.
KALAMAZOO VALLEY COMMUNITY COLLEGE FOUNDATION 6767 WEST O AVENUE KALAMAZOO, MI 49003	NONE	PUBLIC	HEALTHY LIVING CAMPUS	1,011,686.
KALAMAZOO VALLEY COMMUNITY COLLEGE FOUNDATION 6767 WEST O AVENUE KALAMAZOO, MI 49009	NONE	PUBLIC	KALAMAZOO VALLEY ACCELERATED ASSOCIATE PROGRAM	321,800.
KALAMAZOO VALLEY HABITAT FOR HUMANITY 1126 GULL RD KALAMAZOO, MI 49048	NONE	PUBLIC	GENERAL OPERATING SUPPORT	50,000.
Total from continuation sheets				

THE RONDA E. STRYKER AND
WILLIAM D. JOHNSTON FOUNDATION

** - ***4966

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
KALAMAZOO YOUTH DEVELOPMENT NETWORK 912 N BURDICK STREET KALAMAZOO, MI 49007	NONE	PUBLIC	GETTING YOUTH READY BY 21	148,400.
KIDS MOVING & THRIVING 120 ROBERSON STREET KALAMAZOO, MI 49007	NONE	PUBLIC	KIDS MOVING & THRIVING PROGRAM	15,000.
MERZE TATE EXPLORERS 310 E. MICHIGAN AVE BOX 51042 KALAMAZOO, MI 49005	NONE	PUBLIC	MERZE TATE EXPLORERS COLLEGE & CAREER ACADEMY	70,000.
MINISTRY WITH COMMUNITY 500 N. EDWARDS ST KALAMAZOO, MI 49007	NONE	PUBLIC	PATHWAYS TO SUCCESS PROJECT	276,667.
OPEN DOORS KALAMAZOO 1141 S. ROSE STREET, SUITE B KALAMAZOO, MI 49001	NONE	PUBLIC	HOUSING AND SHELTER PROGRAMS	30,000.
OPEN ROADS BIKE PROGRAM 1523 RIVERVIEW DR SUITE B KALAMAZOO, MI 49004	NONE	PUBLIC	SUSTAINABLE IMPACT THROUGH OPEN ROADS BIKE PROGRAM	9,000.
OUTFRONT KALAMAZOO 340 S ROSE ST KALAMAZOO, MI 49007	NONE	PUBLIC	THE LGBTQ COMMUNITY SURVIVING, LIVING, THRIVING	100,000.
PORTAGE COMMUNITY OUTREACH CENTER 325 E CENTRE AVE PORTAGE, MI 49002	NONE	PUBLIC	GENERAL OPERATING SUPPORT	25,000.
PREVENTION WORKS 611 WHITCOMB SUITE A KALAMAZOO, MI 49008	NONE	PUBLIC	BETTER TOOLS BRIGHTER FUTURES ADVANCEMENT CAMPAIGN	497,128.
PREVENTION WORKS 611 WHITCOMB SUITE A KALAMAZOO, MI 49008	NONE	PUBLIC	HUB ONE	2,766,141.
Total from continuation sheets				

THE RONDA E. STRYKER AND
WILLIAM D. JOHNSTON FOUNDATION

** - ***4966

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
READ & WRITE KALAMAZOO 802 S WESTNEDGE AVE KALAMAZOO, MI 49008	NONE	PUBLIC	RAWK ON! GENERAL OPERATIONS	20,000.
ROOTEAD ENRICHMENT CENTER 1000 W PATERSON ST KALAMAZOO, MI 49007	NONE	PUBLIC	BUSINESS PLAN CONSULTANT	1,500.
SOCIETY FOR HISTORY AND RACIAL EQUITY 471 W SOUTH ST SUITE 42A KALAMAZOO, MI 49007	NONE	PUBLIC	RACIAL HEALING INITIATIVE UNDERSTANDING RACE-HOW WE GOT WHERE WE ARE HISTORY WORKSHOP	25,000.
THE URBAN FOLK ART EXPLORATORY 736 W JACKSTON ST KALAMAZOO, MI 49001	NONE	PUBLIC	ORGANIZATIONAL CAPACITY BUILDING & CITY SCHOOLS MODEL PROGRAMMING SUPPORT	275,000.
URBAN ALLIANCE 1009 E. STOCKBRIDGE AVE, STE 100 KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	1,095,259.
VIBRANT KALAMAZOO 1523 RIVERVIEW DR SUITE A KALAMAZOO, MI 49004	NONE	PUBLIC	EASTSIDE SQUARE: EAST MAIN COMMERCIAL CORRIDOR (1600 BLOCK) REDEVELOPMENT	166,667.
WESTERN MICHIGAN UNIVERSITY FOUNDATION 1903 W MICHIGAN AVE KALAMAZOO, MI 49008	NONE	PUBLIC	WMU WALKER INSTITUTE WIRE MATH & SCIENCE CAMP	23,711.
YOUNG KINGS & QUEENS 1021 N ROSE STREET KALAMAZOO, MI 49007	NONE	PUBLIC	BRIDGES	200,000.
YOUNG WOMEN'S CHRISTIAN ASSOCIATION OF KALAMAZOO 353 E MICHIGAN AVE KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING AND CAPACITY BUILDING	1,512,314.
Total from continuation sheets				

THE RONDA E. STRYKER AND
WILLIAM D. JOHNSTON FOUNDATION

** - ***4966

Part XV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
CITY OF KALAMAZOO 241 WEST SOUTH STREET KALAMAZOO, MI 49007	NONE	GOVERNMENT UNIT	OBJECTIVES OF IMAGINE KALAMAZOO 2025	79,523,554.
ERACCE 810 RANKIN AVE KALAMAZOO, MI 49006	NONE	PUBLIC	GENERAL OPERATING SUPPORT	80,000.
FIRST UNITED METHODIST CHURCH OF KALAMAZOO 212 S PARK ST KALAMAZOO, MI 49007	NONE	PUBLIC	JUSTICE FOR OUR NEIGHBORS (JFON) SERVICE EXPANSION	30,000.
GUARDIAN FINANCE & ADVOCACY SERVICES 18 WEST MICHIGAN AVE SUITE 300 BATTLE CREEK, MI 49017	NONE	PUBLIC	IMPROVE COMMUNITY'S UPWARD MOBILITY & INCREASED FINANCIAL SOPHISTICATION & RESPONSIBILITY	100,000.
INTERFAITH STRATEGY FOR ADVOCACY AND ACTION IN THE COMMUNITY (ISAAC) 247 W. LOVELL STREET KALAMAZOO, MI 49007	NONE	PUBLIC	BUILDING THE BELOVED COMMUNITY IN KALAMAZOO COUNTY	100,000.
KALAMAZOO CENTER FOR YOUTH & COMMUNITY PO BOX 50227 KALAMAZOO, MI 49005	NONE	PUBLIC	IGNITING GREATNESS, EASTSIDE YOUTH ACADEMIC SUCCESS, RACIAL EQUITY AND SOCIAL EMOTIONAL	100,000.
KALAMAZOO COLLECTIVE HOUSING 315 W MICHIGAN AVE KALAMAZOO, MI 49007	NONE	PUBLIC	AFFORDABLE HOUSING COOPERATIVE PROPERTY PURCHASE	86,725.
KALAMAZOO COMMUNITY FOUNDATION 402 E MICHIGAN AVE KALAMAZOO, MI 49007	NONE	PUBLIC	TRHT KALAMAZOO	252,431.
KALAMAZOO COUNTY READY 4S 259 E MICHIGAN AVE #209 KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL SUPPORT FOR TWO-TIERED GENERATIONAL POVERTY INITIATIVE	1,200,000.
KALAMAZOO LITERACY COUNCIL 420 E. ALCOTT STREET, SUITE 400 KALAMAZOO, MI 49001	NONE	PUBLIC	EXPRESS WAYS 2 SUCCESS	200,000.
Total from continuation sheets				94,933,429.

THE RONDA E. STRYKER AND
WILLIAM D. JOHNSTON FOUNDATION

** - ***4966

Part XV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
KALAMAZOO LOAVES & FISHES 901 PORTAGE STREET KALAMAZOO, MI 49001	NONE	PUBLIC	GROCERY PANTRY PROGRAM	120,000.
KALAMAZOO NEIGHBORHOOD HOUSING SERVICES, INC. 1219 S. PARK STREET KALAMAZOO, MI 49001	NONE	PUBLIC	LEAD PAINT HAZARD CONTROL/HOMEOWNERSHIP CENTER	100,000.
KALAMAZOO REGIONAL EDUCATIONAL SERVICE AGENCY 1819 EAST MILHAM AVE. PORTAGE, MI 49002	NONE	GOVERNMENT UNIT	SEEDS FOR SUCCESS	800,000.
KALAMAZOO VALLEY COMMUNITY COLLEGE FOUNDATION 6767 WEST O AVENUE KALAMAZOO, MI 49009	NONE	PUBLIC	KALAMAZOO VALLEY ACCELERATED ASSOCIATE PROGRAM	1,278,200.
KALAMAZOO YOUTH DEVELOPMENT NETWORK 912 N BURDICK STREET KALAMAZOO, MI 49007	NONE	PUBLIC	GETTING READY BY 21	445,200.
MINISTRY WITH COMMUNITY 500 N. EDWARDS ST KALAMAZOO, MI 49007	NONE	PUBLIC	PATHWAYS TO SUCCESS	553,334.
PREVENTION WORKS 611 WHITCOMB SUITE A KALAMAZOO, MI 49008	NONE	PUBLIC	HUB ONE	5,825,651.
ST. LUKE'S EPISCOPAL CHURCH 247 W. LOVELL STREET KALAMAZOO, MI 49007	NONE	PUBLIC	TO ADDRESS UNMET DIAPERING NEEDS IN THE COMMUNITY	75,000.
ST. LUKE'S EPISCOPAL CHURCH 247 W. LOVELL STREET KALAMAZOO, MI 49007	NONE	PUBLIC	TO ADDRESS UNMET HOME FURNISHING NEEDS IN THE COMMUNITY	30,000.
URBAN ALLIANCE 1009 E. STOCKBRIDGE AVE, STE 100 KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	2,200,000.
Total from continuation sheets				

Part XV | **Supplementary Information**

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - SOCIETY FOR HISTORY AND RACIAL EQUITY

RACIAL HEALING INITIATIVE UNDERSTANDING RACE-HOW WE GOT WHERE WE ARE

HISTORY WORKSHOP SERIES

Part XV | **Supplementary Information**

3b Grants and Contributions Approved for Future Payment Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - KALAMAZOO CENTER FOR YOUTH & COMMUNITY

IGNITING GREATNESS, EASTSIDE YOUTH ACADEMIC SUCCESS, RACIAL EQUITY AND
SOCIAL EMOTIONAL SKILLBUILDING

Underpayment of Estimated Tax by Corporations

Department of the Treasury
Internal Revenue Service

▶ Attach to the corporation's tax return.

FORM **990-PF**

▶ Go to www.irs.gov/Form2220 for instructions and the latest information.

2019

Name **THE RONDA E. STRYKER AND
WILLIAM D. JOHNSTON FOUNDATION**

Employer identification number
**** - ***4966**

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but **do not** attach Form 2220.

Part I Required Annual Payment			
1 Total tax (see instructions)		1	79,250.
2 a Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1	2a		
b Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section 167(g) for depreciation under the income forecast method	2b		
c Credit for federal tax paid on fuels (see instructions)	2c		
d Total. Add lines 2a through 2c		2d	
3 Subtract line 2d from line 1. If the result is less than \$500, do not complete or file this form. The corporation does not owe the penalty		3	79,250.
4 Enter the tax shown on the corporation's 2018 income tax return. See instructions. Caution: If the tax is zero or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5		4	72,443.
5 Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is required to skip line 4, enter the amount from line 3		5	72,443.

Part II Reasons for Filing - Check the boxes below that apply. If any boxes are checked, the corporation must file Form 2220 even if it does not owe a penalty. See instructions.	
6	<input type="checkbox"/> The corporation is using the adjusted seasonal installment method.
7	<input checked="" type="checkbox"/> The corporation is using the annualized income installment method.
8	<input checked="" type="checkbox"/> The corporation is a "large corporation" figuring its first required installment based on the prior year's tax.

Part III Figuring the Underpayment					
		(a)	(b)	(c)	(d)
9 Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the corporation's tax year	9	05/15/19	06/15/19	09/15/19	12/15/19
10 Required installments. If the box on line 6 and/or line 7 above is checked, enter the amounts from Sch A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked, enter 25% (0.25) of line 5 above in each column	10	4,334.	840.	43,662.	25,046.
11 Estimated tax paid or credited for each period. For column (a) only, enter the amount from line 11 on line 15. See instructions	11	9,000.	1,500.	87,500.	50,000.
Complete lines 12 through 18 of one column before going to the next column.					
12 Enter amount, if any, from line 18 of the preceding column	12		4,666.	5,326.	49,164.
13 Add lines 11 and 12	13		6,166.	92,826.	99,164.
14 Add amounts on lines 16 and 17 of the preceding column	14				
15 Subtract line 14 from line 13. If zero or less, enter -0-	15	9,000.	6,166.	92,826.	99,164.
16 If the amount on line 15 is zero, subtract line 13 from line 14. Otherwise, enter -0-	16		0.	0.	
17 Underpayment. If line 15 is less than or equal to line 10, subtract line 15 from line 10. Then go to line 12 of the next column. Otherwise, go to line 18	17				
18 Overpayment. If line 10 is less than line 15, subtract line 10 from line 15. Then go to line 12 of the next column	18	4,666.	5,326.	49,164.	

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

Part IV Figuring the Penalty

	(a)	(b)	(c)	(d)
19 Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19			
20 Number of days from due date of installment on line 9 to the date shown on line 19	20			
21 Number of days on line 20 after 4/15/2019 and before 7/1/2019	21			
22 Underpayment on line 17 x $\frac{\text{Number of days on line 21} \times 6\% (0.06)}{365}$...	22 \$	\$	\$	\$
23 Number of days on line 20 after 06/30/2019 and before 10/1/2019	23			
24 Underpayment on line 17 x $\frac{\text{Number of days on line 23} \times 5\% (0.05)}{365}$...	24 \$	\$	\$	\$
25 Number of days on line 20 after 9/30/2019 and before 1/1/2020	25			
26 Underpayment on line 17 x $\frac{\text{Number of days on line 25} \times 5\% (0.05)}{365}$...	26 \$	\$	\$	\$
27 Number of days on line 20 after 12/31/2019 and before 4/1/2020	27			
28 Underpayment on line 17 x $\frac{\text{Number of days on line 27} \times 5\% (0.05)}{366}$...	28 \$	\$	\$	\$
29 Number of days on line 20 after 3/31/2020 and before 7/1/2020	29			
30 Underpayment on line 17 x $\frac{\text{Number of days on line 29} \times \%}{366}$	30 \$	\$	\$	\$
31 Number of days on line 20 after 6/30/2020 and before 10/1/2020	31			
32 Underpayment on line 17 x $\frac{\text{Number of days on line 31} \times \%}{366}$	32 \$	\$	\$	\$
33 Number of days on line 20 after 9/30/2020 and before 1/1/2021	33			
34 Underpayment on line 17 x $\frac{\text{Number of days on line 33} \times \%}{366}$	34 \$	\$	\$	\$
35 Number of days on line 20 after 12/31/2020 and before 3/16/2021	35			
36 Underpayment on line 17 x $\frac{\text{Number of days on line 35} \times \%}{365}$	36 \$	\$	\$	\$
37 Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37 \$	\$	\$	\$
38 Penalty. Add columns (a) through (d) of line 37. Enter the total here and on Form 1120, line 34; or the comparable line for other income tax returns	38			\$ 0.

* Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method

See instructions.

Form 1120-S filers: For lines 1, 2, 3, and 21, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

Part I Adjusted Seasonal Installment Method

Caution: Use this method only if the base period percentage for any 6 consecutive months is at least 70%. See instructions.

		(a)	(b)	(c)	(d)
		First 3 months	First 5 months	First 8 months	First 11 months
1 Enter taxable income for the following periods.					
a Tax year beginning in 2016	1a				
b Tax year beginning in 2017	1b				
c Tax year beginning in 2018	1c				
2 Enter taxable income for each period for the tax year beginning in 2019. See the instructions for the treatment of extraordinary items	2				
3 Enter taxable income for the following periods.		First 4 months	First 6 months	First 9 months	Entire year
a Tax year beginning in 2016	3a				
b Tax year beginning in 2017	3b				
c Tax year beginning in 2018	3c				
4 Divide the amount in each column on line 1a by the amount in column (d) on line 3a	4				
5 Divide the amount in each column on line 1b by the amount in column (d) on line 3b	5				
6 Divide the amount in each column on line 1c by the amount in column (d) on line 3c	6				
7 Add lines 4 through 6	7				
8 Divide line 7 by 3.0	8				
9a Divide line 2 by line 8	9a				
b Extraordinary items (see instructions)	9b				
c Add lines 9a and 9b	9c				
10 Figure the tax on the amt on ln 9c using the instr for Form 1120, Sch J, line 2, or comparable line of corp's return ...	10				
11a Divide the amount in columns (a) through (c) on line 3a by the amount in column (d) on line 3a	11a				
b Divide the amount in columns (a) through (c) on line 3b by the amount in column (d) on line 3b	11b				
c Divide the amount in columns (a) through (c) on line 3c by the amount in column (d) on line 3c	11c				
12 Add lines 11a through 11c	12				
13 Divide line 12 by 3.0	13				
14 Multiply the amount in columns (a) through (c) of line 10 by columns (a) through (c) of line 13. In column (d), enter the amount from line 10, column (d)	14				
15 Enter any alternative minimum tax (trusts only) for each payment period. See instructions	15				
16 Enter any other taxes for each payment period. See instr.	16				
17 Add lines 14 through 16	17				
18 For each period, enter the same type of credits as allowed on Form 2220, lines 1 and 2c. See instructions	18				
19 Total tax after credits. Subtract line 18 from line 17. If zero or less, enter -0-	19				

Part II Annualized Income Installment Method

		(a)	(b)	(c)	(d)
		First <u>2</u> months	First <u>3</u> months	First <u>6</u> months	First <u>9</u> months
20 Annualization periods (see instructions)	20				
21 Enter taxable income for each annualization period. See instructions for the treatment of extraordinary items	21	288,937.	258,669.	3,255,766.	5,541,153.
22 Annualization amounts (see instructions)	22	6.000000	4.000000	2.000000	1.333330
23a Annualized taxable income. Multiply line 21 by line 22 ..	23a	1,733,622.	1,034,676.	6,511,532.	7,388,186.
b Extraordinary items (see instructions)	23b				
c Add lines 23a and 23b	23c	1,733,622.	1,034,676.	6,511,532.	7,388,186.
24 Figure the tax on the amount on line 23c using the instructions for Form 1120, Schedule J, line 2, or comparable line of corporation's return	24	17,336.	10,347.	65,115.	73,882.
25 Enter any alternative minimum tax (trusts only) for each payment period (see instructions)	25				
26 Enter any other taxes for each payment period. See instr.	26				
27 Total tax. Add lines 24 through 26	27	17,336.	10,347.	65,115.	73,882.
28 For each period, enter the same type of credits as allowed on Form 2220, lines 1 and 2c. See instructions	28				
29 Total tax after credits. Subtract line 28 from line 27. If zero or less, enter -0-	29	17,336.	10,347.	65,115.	73,882.
30 Applicable percentage	30	25%	50%	75%	100%
31 Multiply line 29 by line 30	31	4,334.	5,174.	48,836.	73,882.

Part III Required Installments

		1st installment	2nd installment	3rd installment	4th installment
		Note: Complete lines 32 through 38 of one column before completing the next column.			
32 If only Part I or Part II is completed, enter the amount in each column from line 19 or line 31. If both parts are completed, enter the smaller of the amounts in each column from line 19 or line 31	32	4,334.	5,174.	48,836.	73,882.
33 Add the amounts in all preceding columns of line 38. See instructions	33		4,334.	5,174.	48,836.
34 Adjusted seasonal or annualized income installments. Subtract line 33 from line 32. If zero or less, enter -0- ..	34	4,334.	840.	43,662.	25,046.
35 Enter 25% (0.25) of line 5 on page 1 of Form 2220 in each column. Note: "Large corporations," see the instructions for line 10 for the amounts to enter	35	18,111.	21,514.	19,813.	19,812.
36 Subtract line 38 of the preceding column from line 37 of the preceding column	36		13,777.	34,451.	10,602.
37 Add lines 35 and 36	37	18,111.	35,291.	54,264.	30,414.
38 Required installments. Enter the smaller of line 34 or line 37 here and on page 1 of Form 2220, line 10. See instructions	38	4,334.	840.	43,662.	25,046.

FORM 990-PF	DIVIDENDS AND INTEREST FROM SECURITIES				STATEMENT	1
SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	(A) REVENUE PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME	
MISCELLANEOUS DIVIDENDS	1,239,372.	0.	1,239,372.	1,239,372.	1,239,372.	
MISCELLANEOUS TAX-EXEMPT INTEREST	1,861.	0.	1,861.	0.	1,861.	
STRYKER CORPORATION	7,665.	0.	7,665.	7,665.	7,665.	
STRYKER CORPORATION	11,825.	0.	11,825.	11,825.	11,825.	
TO PART I, LINE 4	1,260,723.	0.	1,260,723.	1,258,862.	1,260,723.	

FORM 990-PF	LEGAL FEES				STATEMENT	2
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES		
ATTORNEY FEES	50,231.	0.	0.	50,231.		
TO FM 990-PF, PG 1, LN 16A	50,231.	0.	0.	50,231.		

FORM 990-PF	ACCOUNTING FEES				STATEMENT	3
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES		
TAX RETURN PREPARATION	3,845.	1,923.	0.	1,922.		
TO FORM 990-PF, PG 1, LN 16B	3,845.	1,923.	0.	1,922.		

FORM 990-PF	OTHER PROFESSIONAL FEES			STATEMENT	4
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
INVESTMENT MANAGEMENT FEES	688,552.	344,276.	0.	344,276.	
OTHER PROFESSIONAL SERVICES	29,700.	0.	0.	29,700.	
ADMINISTRATIVE EXPENSES	19,020.	0.	0.	36,592.	
TO FORM 990-PF, PG 1, LN 16C	737,272.	344,276.	0.	410,568.	

FORM 990-PF	TAXES			STATEMENT	5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
EXCISE TAX	165,462.	0.	0.	0.	
TO FORM 990-PF, PG 1, LN 18	165,462.	0.	0.	0.	

FORM 990-PF	OTHER EXPENSES			STATEMENT	6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
TECHNOLOGY	10,149.	0.	0.	10,149.	
DUES AND MEMBERSHIPS	33,879.	0.	0.	33,879.	
BANK FEES	27.	0.	0.	27.	
MISCELLANEOUS	543.	0.	0.	543.	
OFFICE SUPPLIES	1,079.	0.	0.	1,079.	
POSTAGE	9.	0.	0.	9.	
FEES & LICENSES	20.	0.	0.	20.	
INTEREST CHARGES	823.	0.	0.	0.	
TO FORM 990-PF, PG 1, LN 23	46,529.	0.	0.	45,706.	

FORM 990-PF	OTHER INCREASES IN NET ASSETS OR FUND BALANCES	STATEMENT	7
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DESCRIPTION	AMOUNT
CURRENT YEAR ADJUSTMENT TO STOCK BASIS	19,044,425.
TOTAL TO FORM 990-PF, PART III, LINE 3	19,044,425.

FORM 990-PF	DEPRECIATION OF ASSETS NOT HELD FOR INVESTMENT	STATEMENT	8
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DESCRIPTION	COST OR OTHER BASIS	ACCUMULATED DEPRECIATION	BOOK VALUE	FAIR MARKET VALUE
OFFICE FURNITURE & FIXTURES	17,572.	628.	16,944.	16,944.
TO 990-PF, PART II, LN 14	17,572.	628.	16,944.	16,944.

FORM 990-PF	U.S. AND STATE/CITY GOVERNMENT OBLIGATIONS	STATEMENT	9
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DESCRIPTION	U.S. GOV'T	OTHER GOV'T	BOOK VALUE	FAIR MARKET VALUE
MICHIGAN ST. HSG DEV AUTH REN		X	1,000,000.	997,030.
TOTAL U.S. GOVERNMENT OBLIGATIONS				
TOTAL STATE AND MUNICIPAL GOVERNMENT OBLIGATIONS			1,000,000.	997,030.
TOTAL TO FORM 990-PF, PART II, LINE 10A			1,000,000.	997,030.

FORM 990-PF	CORPORATE STOCK	STATEMENT	10
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DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
454,234 SHS STRYKER CORPORATION	42,796,439.	95,361,886.
TOTAL TO FORM 990-PF, PART II, LINE 10B	42,796,439.	95,361,886.

FORM 990-PF PART VIII - LIST OF OFFICERS, DIRECTORS STATEMENT 11
 TRUSTEES AND FOUNDATION MANAGERS

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
RONDA E. STRYKER 211 SOUTH ROSE STREET KALAMAZOO, MI 49007	PRESIDENT AND DIRECTOR 0.30	0.	0.	0.
WILLIAM D. JOHNSTON 211 SOUTH ROSE STREET KALAMAZOO, MI 49007	SECRETARY/TREASURER & DIRE 0.30	0.	0.	0.
ANNE E. HENN 211 SOUTH ROSE STREET KALAMAZOO, MI 49007	DIRECTOR 0.10	0.	0.	0.
MEGAN M. JOHNSTON 211 SOUTH ROSE STREET KALAMAZOO, MI 49007	EXECUTIVE DIRECTOR 40.00	91,823.	10,734.	0.
MICHAEL B. JOHNSTON 211 SOUTH ROSE STREET KALAMAZOO, MI 49007	DIRECTOR 0.10	0.	0.	0.
GERALD E. HENN II 211 SOUTH ROSE STREET KALAMAZOO, MI 49007	DIRECTOR 0.10	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6, PART VIII		91,823.	10,734.	0.

FORM 990-PF PART XV - LINE 1A STATEMENT 12
 LIST OF FOUNDATION MANAGERS

NAME OF MANAGER

RONDA E. STRYKER
WILLIAM D. JOHNSTON

Department of the Treasury
Internal Revenue Service (99)

▶ Attach to your tax return.

▶ Go to www.irs.gov/Form4562 for instructions and the latest information.

Name(s) shown on return

Business or activity to which this form relates

Identifying number

**THE RONDA E. STRYKER AND
WILLIAM D. JOHNSTON FOUNDATION**

FORM 990-PF PAGE 1

**** - ***4966**

Part I Election To Expense Certain Property Under Section 179 Note: If you have any listed property, complete Part V before you complete Part I.

1	Maximum amount (see instructions)	1	1,020,000.
2	Total cost of section 179 property placed in service (see instructions)	2	
3	Threshold cost of section 179 property before reduction in limitation	3	2,550,000.
4	Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-	4	
5	Dollar limitation for tax year. Subtract line 4 from line 1. If zero or less, enter -0-. If married filing separately, see instructions	5	
6	(a) Description of property	(b) Cost (business use only)	(c) Elected cost
7	Listed property. Enter the amount from line 29	7	
8	Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7	8	
9	Tentative deduction. Enter the smaller of line 5 or line 8	9	
10	Carryover of disallowed deduction from line 13 of your 2018 Form 4562	10	
11	Business income limitation. Enter the smaller of business income (not less than zero) or line 5	11	
12	Section 179 expense deduction. Add lines 9 and 10, but don't enter more than line 11	12	
13	Carryover of disallowed deduction to 2020. Add lines 9 and 10, less line 12	13	

Note: Don't use Part II or Part III below for listed property. Instead, use Part V.

Part II Special Depreciation Allowance and Other Depreciation (Don't include listed property.)

14	Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year	14	
15	Property subject to section 168(f)(1) election	15	
16	Other depreciation (including ACRS)	16	

Part III MACRS Depreciation (Don't include listed property. See instructions.)

Section A

17	MACRS deductions for assets placed in service in tax years beginning before 2019	17	
18	If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here <input type="checkbox"/>		

Section B - Assets Placed in Service During 2019 Tax Year Using the General Depreciation System

(a) Classification of property	(b) Month and year placed in service	(c) Basis for depreciation (business/investment use only - see instructions)	(d) Recovery period	(e) Convention	(f) Method	(g) Depreciation deduction
19a	3-year property					
b	5-year property					
c	7-year property	17,572.	7 YRS.	MQ	200DB	628.
d	10-year property					
e	15-year property					
f	20-year property					
g	25-year property		25 yrs.		S/L	
h	Residential rental property	/	27.5 yrs.	MM	S/L	
		/	27.5 yrs.	MM	S/L	
i	Nonresidential real property	/	39 yrs.	MM	S/L	
		/		MM	S/L	

Section C - Assets Placed in Service During 2019 Tax Year Using the Alternative Depreciation System

20a	Class life				S/L	
b	12-year		12 yrs.		S/L	
c	30-year	/	30 yrs.	MM	S/L	
d	40-year	/	40 yrs.	MM	S/L	

Part IV Summary (See instructions.)

21	Listed property. Enter amount from line 28	21	
22	Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter here and on the appropriate lines of your return. Partnerships and S corporations - see instr.	22	628.
23	For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs	23	

**THE RONDA E. STRYKER AND
WILLIAM D. JOHNSTON FOUNDATION**

Part V Listed Property (Include automobiles, certain other vehicles, certain aircraft, and property used for entertainment, recreation, or amusement.)
Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete **only** 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A - Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.)

24a Do you have evidence to support the business/investment use claimed? <input type="checkbox"/> Yes <input type="checkbox"/> No		24b If "Yes," is the evidence written? <input type="checkbox"/> Yes <input type="checkbox"/> No							
(a) Type of property (list vehicles first)	(b) Date placed in service	(c) Business/investment use percentage	(d) Cost or other basis	(e) Basis for depreciation (business/investment use only)	(f) Recovery period	(g) Method/Convention	(h) Depreciation deduction	(i) Elected section 179 cost	
25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use							25		
26 Property used more than 50% in a qualified business use:									
		%							
		%							
		%							
27 Property used 50% or less in a qualified business use:									
		%				S/L -			
		%				S/L -			
		%				S/L -			
28 Add amounts in column (h), lines 25 through 27. Enter here and on line 21, page 1							28		
29 Add amounts in column (i), line 26. Enter here and on line 7, page 1								29	

Section B - Information on Use of Vehicles

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person. If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles.

30 Total business/investment miles driven during the year (don't include commuting miles)	(a) Vehicle	(b) Vehicle	(c) Vehicle	(d) Vehicle	(e) Vehicle	(f) Vehicle
31 Total commuting miles driven during the year ...						
32 Total other personal (noncommuting) miles driven						
33 Total miles driven during the year. Add lines 30 through 32						
34 Was the vehicle available for personal use during off-duty hours?	Yes	No	Yes	No	Yes	No
35 Was the vehicle used primarily by a more than 5% owner or related person?						
36 Is another vehicle available for personal use?						

Section C - Questions for Employers Who Provide Vehicles for Use by Their Employees

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who aren't more than 5% owners or related persons.

37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your employees?	Yes	No
38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners		
39 Do you treat all use of vehicles by employees as personal use?		
40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received?		
41 Do you meet the requirements concerning qualified automobile demonstration use?		

Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," don't complete Section B for the covered vehicles.

Part VI Amortization

(a) Description of costs	(b) Date amortization begins	(c) Amortizable amount	(d) Code section	(e) Amortization period or percentage	(f) Amortization for this year
42 Amortization of costs that begins during your 2019 tax year:					
43 Amortization of costs that began before your 2019 tax year					43
44 Total. Add amounts in column (f). See the instructions for where to report					44