

**Return of Private Foundation**

or Section 4947(a)(1) Trust Treated as Private Foundation

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**2021**

Open to Public Inspection

Form **990-PF**

Department of the Treasury  
Internal Revenue Service

For calendar year 2021 or tax year beginning , and ending

Name of foundation <b>THE RONDA E. STRYKER AND WILLIAM D. JOHNSTON FOUNDATION</b>		<b>A Employer identification number</b> <b>** - *** 4966</b>
Number and street (or P.O. box number if mail is not delivered to street address) <b>180 EAST WATER STREET, SUITE 3000</b>	Room/suite	<b>B Telephone number</b> <b>269-488-8484</b>
City or town, state or province, country, and ZIP or foreign postal code <b>KALAMAZOO, MI 49007</b>		<b>C</b> If exemption application is pending, check here ... <input type="checkbox"/>
<b>G</b> Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input checked="" type="checkbox"/> Address change <input type="checkbox"/> Name change		<b>D 1.</b> Foreign organizations, check here ..... <input type="checkbox"/> <b>2.</b> Foreign organizations meeting the 85% test, check here and attach computation ..... <input type="checkbox"/>
<b>H</b> Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		<b>E</b> If private foundation status was terminated under section 507(b)(1)(A), check here ... <input type="checkbox"/>
<b>I</b> Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ <b>60,076,706.</b>	<b>J</b> Accounting method: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____	<b>F</b> If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ... <input type="checkbox"/>

<b>Part I Analysis of Revenue and Expenses</b> <small>(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)</small>		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
<b>Revenue</b>	<b>1</b> Contributions, gifts, grants, etc., received .....	56,009,487.			
	<b>2</b> Check <input type="checkbox"/> if the foundation is not required to attach Sch. B				
	<b>3</b> Interest on savings and temporary cash investments .....				
	<b>4</b> Dividends and interest from securities .....	521,240.	511,265.		<b>STATEMENT 1</b>
	<b>5a</b> Gross rents .....				
	<b>b</b> Net rental income or (loss) .....				
	<b>6a</b> Net gain or (loss) from sale of assets not on line 10 .....	23,030,593.			
	<b>b</b> Gross sales price for all assets on line 6a .....	36,890,037.			
	<b>7</b> Capital gain net income (from Part IV, line 2) .....		36,874,203.		
	<b>8</b> Net short-term capital gain .....				
	<b>9</b> Income modifications .....				
	<b>10a</b> Gross sales less returns and allowances .....				
<b>b</b> Less: Cost of goods sold .....					
<b>c</b> Gross profit or (loss) .....					
<b>11</b> Other income .....					
<b>12 Total.</b> Add lines 1 through 11 .....	79,561,320.	37,385,468.	0.		
<b>Operating and Administrative Expenses</b>	<b>13</b> Compensation of officers, directors, trustees, etc. ....	91,000.	0.	0.	91,000.
	<b>14</b> Other employee salaries and wages .....				
	<b>15</b> Pension plans, employee benefits .....	29,200.	0.	0.	29,200.
	<b>16a</b> Legal fees ..... <b>STMT 2</b>	31,351.	0.	0.	31,351.
	<b>b</b> Accounting fees ..... <b>STMT 3</b>	8,095.	4,047.	0.	4,048.
	<b>c</b> Other professional fees ..... <b>STMT 4</b>	599,764.	142,814.	0.	456,950.
	<b>17</b> Interest .....				
	<b>18</b> Taxes ..... <b>STMT 5</b>	405,738.	0.	0.	0.
	<b>19</b> Depreciation and depletion .....	14,371.	0.	2,510.	
	<b>20</b> Occupancy .....				
	<b>21</b> Travel, conferences, and meetings .....	3,251.	0.	0.	3,251.
	<b>22</b> Printing and publications .....				
	<b>23</b> Other expenses ..... <b>STMT 6</b>	64,873.	0.	0.	64,873.
	<b>24 Total operating and administrative expenses.</b> Add lines 13 through 23 .....	1,247,643.	146,861.	2,510.	680,673.
	<b>25</b> Contributions, gifts, grants paid .....	62,223,245.			62,223,245.
<b>26 Total expenses and disbursements.</b> Add lines 24 and 25 .....	63,470,888.	146,861.	2,510.	62,903,918.	
<b>27</b> Subtract line 26 from line 12:					
<b>a</b> Excess of revenue over expenses and disbursements ...	16,090,432.				
<b>b Net investment income</b> (if negative, enter -0-) .....		37,238,607.			
<b>c Adjusted net income</b> (if negative, enter -0-) .....			0.		

**THE RONDA E. STRYKER AND WILLIAM D. JOHNSTON FOUNDATION**

<b>Part II Balance Sheets</b> <small>Attached schedules and amounts in the description column should be for end-of-year amounts only.</small>		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
<b>Assets</b>	1 Cash - non-interest-bearing .....	6,174.	4,059.	4,059.
	2 Savings and temporary cash investments .....	3,988,110.	6,951,051.	6,951,051.
	3 Accounts receivable ▶ .....			
	Less: allowance for doubtful accounts ▶ .....			
	4 Pledges receivable ▶ .....			
	Less: allowance for doubtful accounts ▶ .....			
	5 Grants receivable .....			
	6 Receivables due from officers, directors, trustees, and other disqualified persons .....			
	7 Other notes and loans receivable ▶ <b>650,000.</b> .....			
	Less: allowance for doubtful accounts ▶ <b>0.</b> .....	1,750,000.	650,000.	650,000.
	8 Inventories for sale or use .....			
	9 Prepaid expenses and deferred charges .....			
	10a Investments - U.S. and state government obligations <b>STMT 8</b> .....	1,000,000.	989,000.	989,435.
	b Investments - corporate stock <b>STMT 9</b> .....	22,615,405.	54,740,497.	51,178,866.
	c Investments - corporate bonds .....			
	11 Investments - land, buildings, and equipment: basis ▶ .....			
Less: accumulated depreciation ▶ .....				
12 Investments - mortgage loans .....				
13 Investments - other .....				
14 Land, buildings, and equipment: basis ▶ <b>323,135.</b> .....				
Less: accumulated depreciation <b>STMT 10</b> ▶ <b>19,840.</b> .....	12,103.	303,295.	303,295.	
15 Other assets (describe ▶ .....				
16 <b>Total assets</b> (to be completed by all filers - see the instructions. Also, see page 1, item I) .....	29,371,792.	63,637,902.	60,076,706.	
<b>Liabilities</b>	17 Accounts payable and accrued expenses .....			
	18 Grants payable .....			
	19 Deferred revenue .....			
	20 Loans from officers, directors, trustees, and other disqualified persons .....			
	21 Mortgages and other notes payable .....			
	22 Other liabilities (describe ▶ <b>STATEMENT 11</b> ) .....	159.	0.	
23 <b>Total liabilities</b> (add lines 17 through 22) .....	159.	0.		
<b>Net Assets or Fund Balances</b>	<b>Foundations that follow FASB ASC 958, check here</b> ▶ <input type="checkbox"/> <b>and complete lines 24, 25, 29, and 30.</b>			
	24 Net assets without donor restrictions .....			
	25 Net assets with donor restrictions .....			
	<b>Foundations that do not follow FASB ASC 958, check here</b> ▶ <input checked="" type="checkbox"/> <b>and complete lines 26 through 30.</b>			
	26 Capital stock, trust principal, or current funds .....	57,821,653.	75,997,490.	
	27 Paid-in or capital surplus, or land, bldg., and equipment fund .....	0.	0.	
	28 Retained earnings, accumulated income, endowment, or other funds ...	-28,450,020.	-12,359,588.	
	29 <b>Total net assets or fund balances</b> .....	29,371,633.	63,637,902.	
30 <b>Total liabilities and net assets/fund balances</b> .....	29,371,792.	63,637,902.		

**Part III Analysis of Changes in Net Assets or Fund Balances**

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return) .....	1	29,371,633.
2 Enter amount from Part I, line 27a .....	2	16,090,432.
3 Other increases not included in line 2 (itemize) ▶ <b>SEE STATEMENT 7</b> .....	3	18,175,837.
4 Add lines 1, 2, and 3 .....	4	63,637,902.
5 Decreases not included in line 2 (itemize) ▶ .....	5	0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29 .....	6	63,637,902.

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**Part IV Capital Gains and Losses for Tax on Investment Income** SEE ATTACHED STATEMENTS

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a			
b			
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))
a			
b			
c			
d			
e	36,890,037.	15,834.	36,874,203.

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
a			
b			
c			
d			
e			36,874,203.

2 Capital gain net income or (net capital loss) } { If gain, also enter in Part I, line 7  
If (loss), enter -0- in Part I, line 7 ..... 2 36,874,203.

3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):  
If gain, also enter in Part I, line 8, column (c). See instructions. If (loss), enter -0- in  
Part I, line 8 ..... 3 N/A

**Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), or 4948 - see instructions)**

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary - see instructions)	1	517,617.
b All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations, enter 4% (0.04) of Part I, line 12, col. (b) .....		
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-) .....	2	0.
3 Add lines 1 and 2 .....	3	517,617.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-) .....	4	0.
5 <b>Tax based on investment income.</b> Subtract line 4 from line 3. If zero or less, enter -0- .....	5	517,617.
6 Credits/Payments:		
a 2021 estimated tax payments and 2020 overpayment credited to 2021 .....	6a	336,000.
b Exempt foreign organizations - tax withheld at source .....	6b	0.
c Tax paid with application for extension of time to file (Form 8868) .....	6c	180,254.
d Backup withholding erroneously withheld .....	6d	0.
7 Total credits and payments. Add lines 6a through 6d .....	7	516,254.
8 Enter any <b>penalty</b> for underpayment of estimated tax. Check here <input checked="" type="checkbox"/> if Form 2220 is attached .....	8	0.
9 <b>Tax due.</b> If the total of lines 5 and 8 is more than 7, enter <b>amount owed</b> ..... <b>SEE STATEMENT 12</b> ▶	9	1,363.
10 <b>Overpayment.</b> If line 7 is more than the total of lines 5 and 8, enter the <b>amount overpaid</b> ..... ▶	10	
11 Enter the amount of line 10 to be: <b>Credited to 2022 estimated tax</b> ▶ <b>Refunded</b> ▶	11	

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**THE RONDA E. STRYKER AND WILLIAM D. JOHNSTON FOUNDATION**

**Part VI-A Statements Regarding Activities**

		Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign? .....	1a		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition .....	1b		X
If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.			
c Did the foundation file Form 1120-POL for this year? .....	1c		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ▶ \$ <u>0.</u> (2) On foundation managers. ▶ \$ <u>0.</u>			
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ \$ <u>0.</u>			
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? .....	2		X
If "Yes," attach a detailed description of the activities.			
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes .....	3		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year? .....	4a		X
b If "Yes," has it filed a tax return on Form 990-T for this year? .....	4b		N/A
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? .....	5		X
If "Yes," attach the statement required by General Instruction T.			
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? .....	6	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV .....	7	X	
8a Enter the states to which the foundation reports or with which it is registered. See instructions. ▶ <u>MI</u>			
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation .....	8b	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the tax year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII .....	9		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses .....	10	X	STMT 15
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions .....	11		X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions .....	12		X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? .....	13	X	
Website address ▶ <u>STRYKERJOHNSTONFOUNDATION.ORG</u>			
14 The books are in care of ▶ <u>WILLIAM D. JOHNSTON</u> Telephone no. ▶ <u>269-388-9800</u>			
Located at ▶ <u>211 SOUTH ROSE STREET, KALAMAZOO, MI</u> ZIP+4 ▶ <u>49007</u>			
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here .....		<input type="checkbox"/>	
and enter the amount of tax-exempt interest received or accrued during the year .....	15		N/A
16 At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? .....	16		X
See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ▶			

THE RONDA E. STRYKER AND WILLIAM D.  
JOHNSTON FOUNDATION

**Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required**

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
<b>1a</b> During the year, did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person? .....	1a(1)	X
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? .....	1a(2)	X
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? .....	1a(3)	X
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? .....	1a(4)	X
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? .....		
(6) Agree to pay money or property to a government official? ( <b>Exception.</b> Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) .....	1a(5)	X
	1a(6)	X
<b>b</b> If any answer is "Yes" to 1a(1)-(6), did <b>any</b> of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions .....	1b	X
<b>c</b> Organizations relying on a current notice regarding disaster assistance, check here .....		
<b>d</b> Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021? .....	1d	X
<b>2</b> Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
<b>a</b> At the end of tax year 2021, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for tax year(s) beginning before 2021? .....	2a	X
If "Yes," list the years ▶ _____, _____, _____, _____		
<b>b</b> Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to <b>all</b> years listed, answer "No" and attach statement - see instructions.) .....	2b	N/A
<b>c</b> If the provisions of section 4942(a)(2) are being applied to <b>any</b> of the years listed in 2a, list the years here. ▶ _____, _____, _____, _____		
<b>3a</b> Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? .....	3a	X
<b>b</b> If "Yes," did it have excess business holdings in 2021 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2021.) .....	3b	N/A
<b>4a</b> Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? .....	4a	X
<b>b</b> Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021? .....	4b	X

**Part VI-B** Statements Regarding Activities for Which Form 4720 May Be Required (continued)

	Yes	No
<b>5a</b> During the year, did the foundation pay or incur any amount to:		
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?		X
(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?		X
(3) Provide a grant to an individual for travel, study, or other similar purposes?		X
(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions		X
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?		X
<b>b</b> If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	N/A	
<b>c</b> Organizations relying on a current notice regarding disaster assistance, check here	<input type="checkbox"/>	
<b>d</b> If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? If "Yes," attach the statement required by Regulations section 53.4945-5(d).	N/A	
<b>6a</b> Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
<b>b</b> Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If "Yes" to 6b, file Form 8870.		X
<b>7a</b> At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?		X
<b>b</b> If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?	N/A	
<b>8</b> Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?		X

**Part VII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

**1** List all officers, directors, trustees, and foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 16		91,000.	29,200.	0.

**2** Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000 0

**Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors** *(continued)*

**3 Five highest-paid independent contractors for professional services. If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
GREENLEAF CAPITAL - 100 WEST MICHIGAN AVE, STE 300, KALAMAZOO, MI 49007	ADMINISTRATIVE	306,810.
GREENLEAF TRUST 211 SOUTH ROSE STREET, KALAMAZOO, MI 49007	INVESTMENT MANAGEMENT	285,628.

Total number of others receiving over \$50,000 for professional services ▶ 0

**Part VIII-A Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 N/A	
2	
3	
4	

**Part VIII-B Summary of Program-Related Investments**

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 N/A	
2	
All other program-related investments. See instructions.	
3	

Total. Add lines 1 through 3 ▶ 0.

**Part IX** Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities .....	1a	44,480,206.
b	Average of monthly cash balances .....	1b	1,087,141.
c	Fair market value of all other assets (see instructions) .....	1c	2,400,000.
d	<b>Total</b> (add lines 1a, b, and c) .....	1d	47,967,347.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) .....	1e	0.
2	Acquisition indebtedness applicable to line 1 assets .....	2	0.
3	Subtract line 2 from line 1d .....	3	47,967,347.
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions) .....	4	719,510.
5	<b>Net value of noncharitable-use assets.</b> Subtract line 4 from line 3 .....	5	47,247,837.
6	<b>Minimum investment return.</b> Enter 5% (0.05) of line 5 .....	6	2,362,392.

**Part X** Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here  and do not complete this part.)

1	Minimum investment return from Part IX, line 6 .....	1	2,362,392.
2a	Tax on investment income for 2021 from Part V, line 5 .....	2a	517,617.
b	Income tax for 2021. (This does not include the tax from Part V.) .....	2b	
c	Add lines 2a and 2b .....	2c	517,617.
3	Distributable amount before adjustments. Subtract line 2c from line 1 .....	3	1,844,775.
4	Recoveries of amounts treated as qualifying distributions .....	4	0.
5	Add lines 3 and 4 .....	5	1,844,775.
6	Deduction from distributable amount (see instructions) .....	6	0.
7	<b>Distributable amount</b> as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1 .....	7	1,844,775.

**Part XI** Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26 .....	1a	62,903,918.
b	Program-related investments - total from Part VIII-B .....	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes .....	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required) .....	3a	
b	Cash distribution test (attach the required schedule) .....	3b	
4	<b>Qualifying distributions.</b> Add lines 1a through 3b. Enter here and on Part XII, line 4 .....	4	62,903,918.



**Part XII** Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X, line 7				1,844,775.
2 Undistributed income, if any, as of the end of 2021:				
a Enter amount for 2020 only			0.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2021:				
a From 2016				
b From 2017	13,652,259.			
c From 2018	30,333,735.			
d From 2019	34,103,960.			
e From 2020	38,660,132.			
f Total of lines 3a through e	116,750,086.			
4 Qualifying distributions for 2021 from Part XI, line 4: ▶ \$ 62,903,918.				
a Applied to 2020, but not more than line 2a			0.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2021 distributable amount				1,844,775.
e Remaining amount distributed out of corpus	61,059,143.			
5 Excess distributions carryover applied to 2021 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	177,809,229.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2020. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2016 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a	177,809,229.			
10 Analysis of line 9:				
a Excess from 2017	13,652,259.			
b Excess from 2018	30,333,735.			
c Excess from 2019	34,103,960.			
d Excess from 2020	38,660,132.			
e Excess from 2021	61,059,143.			

**Part XIII Private Operating Foundations** (see instructions and Part VI-A, question 9) N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling ▶

b Check box to indicate whether the foundation is a private operating foundation described in section  4942(j)(3) or  4942(j)(5)

	Tax year				(e) Total
	(a) 2021	(b) 2020	(c) 2019	(d) 2018	
2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part IX for each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI, line 4, for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part IX, line 6, for each year listed					
c "Support" alternative test - enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

**Part XIV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)**

1 **Information Regarding Foundation Managers:**  
a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

**SEE STATEMENT 17**

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

**NONE**

2 **Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**  
Check here  if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or email address of the person to whom applications should be addressed:  
**MEGAN M. JOHNSTON, (269) 488-8484**  
**180 EAST WATER STREET, SUITE 3000, KALAMAZOO, MI 49007**

b The form in which applications should be submitted and information and materials they should include:  
**GRANT APPLICATION AND REQUIREMENTS ARE AVAILABLE ON OUR WEBSITE.**

c Any submission deadlines:  
**GRANT SUBMISSION DEADLINES ARE POSTED ON OUR WEBSITE.**

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:  
**RESTRICTIONS AND LIMITATIONS ON GRANT ELIGIBILITY IS OUTLINED ON OUR WEBSITE.**

THE RONDA E. STRYKER AND WILLIAM D.  
JOHNSTON FOUNDATION

Form 990-PF (2021)

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**Part XIV** Supplementary Information *(continued)*

<b>3 Grants and Contributions Paid During the Year or Approved for Future Payment</b>				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution **	Amount
Name and address (home or business)				
<b>a Paid during the year</b>				
ALZHEIMER'S ASSOCIATION MICHIGAN CHAPTER 25200 TELEGRAPH RD., SUITE 100 SOUTHFIELD, MI 48033	NONE	PUBLIC	KALAMAZOO COUNTY AFRICAN AMERICAN OUTREACH PROGRAM	39,500.
AMAZING GRACE LIFESAVING MINISTRIES 317 S. RIVERVIEW DR KALAMAZOO, MI 49004	NONE	PUBLIC	CPR PROGRAM IN KALAMAZOO'S NORTHSIDE COMMUNITY	30,000.
ARC COMMUNITY ADVOCATES 814 S WESTNEDGE AVE KALAMAZOO, MI 49008	NONE	PUBLIC	GENERAL OPERATING SUPPORT	125,000.
BIG BROTHERS BIG SISTERS, A COMMUNITY OF CARING 3501 COVINGTON RD KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	350,000.
BLACK ARTS CULTURAL CENTER 359 S KALAMAZOO MALL UNIT 202 KALAMAZOO, MI 49007	NONE	PUBLIC	ANNUAL OPERATIONS & PROGRAM SUPPORT	60,000.
<b>Total</b>	<b>SEE CONTINUATION SHEET(S)</b>			<b>62,223,245.</b>
<b>b Approved for future payment</b>				
BLACK WALL STREET KALAMAZOO 225 W WALNUT STREET KALAMAZOO, MI 49007	NONE	PUBLIC	BLACK BUSINESS CAPITAL PIPELINE, BUSINESS EXPO AND BUSINESS BOOTCAMP, BLACK BUSINESS MIXER	37,333.
BOYS & GIRLS CLUB OF GREATER KALAMAZOO 4000 PORTAGE STREET SUITE 201 KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	500,000.
COMMUNITY HEALING CENTERS 2615 STADIUM DRIVE KALAMAZOO, MI 49008	NONE	PUBLIC	GENERAL OPERATING SUPPORT	1,790,000.
<b>Total</b>	<b>SEE CONTINUATION SHEET(S)</b>			<b>83,992,775.</b>



**Part XVI Information Regarding Transfers to and Transactions and Relationships With Noncharitable Exempt Organizations**

		Yes	No
<b>1</b>	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?		
<b>a</b>	Transfers from the reporting foundation to a noncharitable exempt organization of:		
(1)	Cash .....		X
(2)	Other assets .....		X
<b>b</b>	Other transactions:		
(1)	Sales of assets to a noncharitable exempt organization .....		X
(2)	Purchases of assets from a noncharitable exempt organization .....		X
(3)	Rental of facilities, equipment, or other assets .....		X
(4)	Reimbursement arrangements .....		X
(5)	Loans or loan guarantees .....		X
(6)	Performance of services or membership or fundraising solicitations .....		X
<b>c</b>	Sharing of facilities, equipment, mailing lists, other assets, or paid employees .....		X
<b>d</b>	If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.		

(a) Line no.	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers, transactions, and sharing arrangements
		N/A	

**2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527?  Yes  No

**b** If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

**Sign Here** Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee: \_\_\_\_\_ Date: \_\_\_\_\_ Title: **TREASURER**

May the IRS discuss this return with the preparer shown below? See instr.  Yes  No

<b>Paid Preparer Use Only</b>	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
	AMY L. TAYLOR	<i>Amy L Taylor</i>	11/05/22		P00630479
	Firm's name ▶ JAMES & SPRINGGATE PLC	Firm's EIN ▶ ** - *** 3032			
Firm's address ▶ 490 WEST SOUTH STREET KALAMAZOO, MI 49007			Phone no. 269-384-0219		

**Part IV** Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a STRYKER CORPORATION - 25500 SHS	D	07/25/76	01/04/21
b STRYKER CORPORATION - 8200 SHS	D	07/25/76	01/20/21
c STRYKER CORPORATION - 1100 SHS	D	07/25/76	01/25/21
d STRYKER CORPORATION - 4300 SHS	D	07/25/76	03/09/21
e STRYKER CORPORATION - 800 SHS	D	07/25/76	04/01/21
f STRYKER CORPORATION - 1000 SHS	D	07/25/76	04/30/21
g STRYKER CORPORATION - 400 SHS	D	07/25/76	06/11/21
h STRYKER CORPORATION - 22800 SHS	D	07/25/76	06/25/21
i STRYKER CORPORATION - 4550 SHS	D	07/25/76	07/07/21
j STRYKER CORPORATION - 925 SHS	D	07/25/76	09/17/21
k STRYKER CORPORATION - 760 SHS	D	07/25/76	10/01/21
l STRYKER CORPORATION - 450 SHS	D	07/25/76	09/23/21
m STRYKER CORPORATION - 2000 SHS	D	07/25/76	11/18/21
n STRYKER CORPORATION - 11200 SHS	D	07/25/76	12/15/21
o STRYKER CORPORATION - 63000 SHS	D	07/25/76	12/16/21

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 6,069,587.		375.	6,069,212.
b 2,012,131.		121.	2,012,010.
c 262,560.		16.	262,544.
d 1,027,609.		63.	1,027,546.
e 194,118.		12.	194,106.
f 263,072.		14.	263,058.
g 101,758.		6.	101,752.
h 5,999,974.		336.	5,999,638.
i 1,205,653.		67.	1,205,586.
j 253,015.		14.	253,001.
k 201,981.		2,683.	199,298.
l 123,247.		7.	123,240.
m 523,430.		29.	523,401.
n 2,815,410.		165.	2,815,245.
o 15,825,488.		926.	15,824,562.

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), but not less than "-0-")
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			6,069,212.
b			2,012,010.
c			262,544.
d			1,027,546.
e			194,106.
f			263,058.
g			101,752.
h			5,999,638.
i			1,205,586.
j			253,001.
k			199,298.
l			123,240.
m			523,401.
n			2,815,245.
o			15,824,562.

2 Capital gain net income or (net capital loss) ..... { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 } .....	2
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8 .....	3

**Part IV** Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a MICHIGAN ST HSG DEV AUTH RENTAL - 5000 SHS	P	07/24/19	04/01/21
b MICHIGAN ST HSG DEV AUTH RENTAL - 6000 SHS	P	07/24/19	10/01/21
c CAPITAL GAINS DIVIDENDS			
d			
e			
f			
g			
h			
i			
j			
k			
l			
m			
n			
o			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 5,000.		5,000.	0.
b 6,000.		6,000.	0.
c 4.			4.
d			
e			
f			
g			
h			
i			
j			
k			
l			
m			
n			
o			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), but not less than "-0-")
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			0.
b			0.
c			4.
d			
e			
f			
g			
h			
i			
j			
k			
l			
m			
n			
o			

2 Capital gain net income or (net capital loss) ..... { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 } .....	2	36,874,203.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8 .....	3	N/A

THE RONDA E. STRYKER AND WILLIAM D.  
JOHNSTON FOUNDATION

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**Part XIV** Supplementary Information

**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
BLACK WALL STREET KALAMAZOO 225 W WALNUT STREET KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	400,000.
BLACK WALL STREET KALAMAZOO 225 W WALNUT STREET KALAMAZOO, MI 49007	NONE	PUBLIC	BLACK BUSINESS CAPITAL PIPELINE, BUSINESS EXPO AND BUSINESS BOOTCAMP, BLACK BUSINESS MIXER	37,333.
BOYS & GIRLS CLUB OF GREATER KALAMAZOO 4000 PORTAGE STREET SUITE 201 KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	250,000.
BOYS & GIRLS CLUB OF GREATER KALAMAZOO 4000 PORTAGE STREET SUITE 201 KALAMAZOO, MI 49001	NONE	PUBLIC	BOYS AND GIRLS CLUB CAPITAL CAMPAIGN	3,000,000.
BUILDING BLOCKS OF KALAMAZOO 1009 E. STOCKBRIDGE AVENUE KALAMAZOO, MI 49001	NONE	PUBLIC	THREE YEAR PILOT OF RESIDENT EMPOWERMENT AND EQUITY INITIATIVES	40,000.
CAN-DO KITCHEN 3501 LAKE ST KALAMAZOO, MI 49048	NONE	PUBLIC	OPENING NEW DOORS CAPITAL CAMPAIGN	100,000.
CAN-DO KITCHEN 3501 LAKE ST KALAMAZOO, MI 49048	NONE	PUBLIC	GROWING AND EMPOWERING	34,000.
CITY OF KALAMAZOO 241 WEST SOUTH STREET KALAMAZOO, MI 49007	NONE	GOVERNMENT UNIT	OBJECTIVES OF IMAGINE KALAMAZOO 2025	27,148,190.
COMMUNITIES IN SCHOOLS OF KALAMAZOO 180 E WATER ST SUITE 2000 KALAMAZOO, MI 49007	NONE	PUBLIC	ELEMENTARY INTEGRATED STUDENT SUPPORT	1,700,000.
COMMUNITY HEALING CENTERS 2615 STADIUM DRIVE KALAMAZOO, MI 49008	NONE	PUBLIC	GENERAL OPERATING SUPPORT	645,000.
<b>Total from continuation sheets</b>				<b>61,618,745.</b>



THE RONDA E. STRYKER AND WILLIAM D.  
JOHNSTON FOUNDATION

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**Part XIV** Supplementary Information

**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
COMMUNITY HOMEWORKS 810 BRYANT STREET KALAMAZOO, MI 49001	NONE	PUBLIC	HOUSING EQUITY THROUGH CRITICAL REPAIRS	200,000.
COMMUNITY HOMEWORKS 810 BRYANT STREET KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	175,000.
CONFIDENT S.O.L.E. PO BOX 19446 KALAMAZOO, MI 49019	NONE	PUBLIC	GENERAL OPERATING SUPPORT	97,300.
DOUGLAS COMMUNITY ASSOCIATION 1000 W PATERSON ST KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	50,000.
EARLY LEARNING NEIGHBORHOOD COLLABORATIVE 908 BRIDGE ST NW GRAND RAPIDS, MI 49504	NONE	PUBLIC	LAUNCH AND SUPPORT ELNC - KALAMAZOO EARLY CHILDHOOD EDUCATION SERVICES	4,940,425.
EASTSIDE YOUTH STRONG 1301 E MAIN ST KALAMAZOO, MI 49048	NONE	PUBLIC	PARADIGM SHIFT IN ACADEMIC SEL AND OUT-OF-SCHOOL-TIME FOR VULNERABLE STUDENTS	85,000.
ECUMENICAL SENIOR CENTER 702 N BURDICK ST KALAMAZOO, MI 49007	NONE	PUBLIC	BUILDING EXPANSION PROJECT - SECURING BUILDINGS/PROPERTY	700,000.
EDISON NEIGHBORHOOD ASSOCIATION 816 WASHINGTON AVE KALAMAZOO, MI 49001	NONE	PUBLIC	EDISON NEIGHBORHOOD ASSOCIATION'S PROGRAMS, PROJECTS AND SERVICES	10,000.
ERACCE 2348 RING ROAD NORTH KALAMAZOO, MI 49006	NONE	PUBLIC	OPERATIONS SUPPORT AND CAPACITY BUILDING FOR ERACCE	50,000.
FIRST DAY SHOE FUND 5416 MEREDITH STREET PORTAGE, MI 49002	NONE	PUBLIC	GENERAL OPERATING SUPPORT	10,000.
<b>Total from continuation sheets</b>				

THE RONDA E. STRYKER AND WILLIAM D.  
JOHNSTON FOUNDATION

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**Part XIV** Supplementary Information

**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
FRIENDS WITH DISABILITIES 251 NORTH ROSE STREET, SUITE 200 KALAMAZOO, MI 49007	NONE	PUBLIC	BUILDING CONNECTIONS/PODCAST	54,000.
GFM THE SYNERGY CENTER 625 HARRISON ST KALAMAZOO, MI 49007	NONE	PUBLIC	BREAKING THE STIGMA OF MENTAL HEALTH FOR BLACK AND BROWN ADOLESCENCE	200,000.
GFM THE SYNERGY CENTER 625 HARRISON ST KALAMAZOO, MI 49007	NONE	PUBLIC	MAY BE USED TOWARD THE OBJECTIVES OF BE WELL BEAUTIFUL WOMAN AT THE DISCRETION OF THE SYNERGY CENTER	239,850.
GOODWILL INDUSTRIES OF SOUTHWESTERN MICHIGAN 420 E. ALCOTT ST KALAMAZOO, MI 49001	NONE	PUBLIC	GOODWILL LIFE GUIDES	703,224.
GRYPHON PLACE 3245 SOUTH 8TH STREET KALAMAZOO, MI 49009	NONE	PUBLIC	PROGRAMMATIC IMPACT SUPPORT	100,000.
HISPANIC AMERICAN COUNCIL, INC. 930 LAKE ST #A KALAMAZOO, MI 49001	NONE	PUBLIC	EL FUTURO DE NUESTRA COMUNIDAD: EDUCACION, EQUIDAD Y CULTURA (THE FUTURE OF OUR COMMUNITY: EDUCATION,	200,000.
INTEGRATED SERVICES OF KALAMAZOO 2030 PORTAGE STREET KALAMAZOO, MI 49001	NONE	PUBLIC	BRONSON HEALTHY LIVING CAMPUS SYSTEM OF CARE FACILITY EXPANSION	3,000,000.
INTERACT OF MICHIGAN 610 S BURDICK ST KALAMAZOO, MI 49007	NONE	PUBLIC	KALAMAZOO COUNTY GENERAL OPERATIONAL SUPPORT	90,000.
INTERFAITH STRATEGY FOR ADVOCACY AND ACTION IN THE COMMUNITY (ISAAC) 247 W. LOVELL STREET KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	365,000.
JUSTICE FOR OUR NEIGHBORS 56 GRANDVILLE AVE SW STE 100 GRANDVILLE, MI 49503	NONE	PUBLIC	JUSTICE FOR OUR NEIGHBORS - KALAMAZOO	50,000.
<b>Total from continuation sheets</b>				

THE RONDA E. STRYKER AND WILLIAM D.  
JOHNSTON FOUNDATION

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**Part XIV** Supplementary Information

**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
KALAMAZOO COLLECTIVE HOUSING 315 W MICHIGAN AVE KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	121,275.
KALAMAZOO COMMUNITY FOUNDATION 402 E MICHIGAN AVE KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT FOR TRUTH, RACIAL HEALING AND TRANSFORMATION KALAMAZOO	500,000.
KALAMAZOO COMMUNITY FOUNDATION 402 E MICHIGAN AVE KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATIONS FOR JUSTICE HUBS FIRST THREE YEARS	450,000.
KALAMAZOO COMMUNITY FOUNDATION 402 E MICHIGAN AVE KALAMAZOO, MI 49007	NONE	PUBLIC	SUPPORT FOR THE OBJECTIVES OF THE JUSTICE HUB AT THE DISCRETION OF KALAMAZOO COMMUNITY	47,000.
KALAMAZOO COUNTY READY 4S 259 E MICHIGAN AVE #209 KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL SUPPORT FOR TWO-TIERED GENERATIONAL POVERTY INITIATIVE	600,000.
KALAMAZOO COUNTY READY 4S 259 E MICHIGAN AVE #209 KALAMAZOO, MI 49007	NONE	PUBLIC	INFUSING DEI INTO EARLY CHILDHOOD LEARNING SECTOR	95,000.
KALAMAZOO INSTITUTE OF ARTS 314 S PARK ST KALAMAZOO, MI 49007	NONE	PUBLIC	EXPAND AUDIENCES WITH DIGITAL CONTENT AND EVALUATION METHODOLOGY	82,500.
KALAMAZOO LITERACY COUNCIL 420 E. ALCOTT ST SUITE 400 KALAMAZOO, MI 49001	NONE	PUBLIC	EXPRESS WAYS 2 SUCCESS	100,000.
KALAMAZOO LOAVES & FISHES 901 PORTAGE STREET PORTAGE, MI 49001	NONE	PUBLIC	GROCERY PANTRY PROGRAM	40,000.
KALAMAZOO PUBLIC LIBRARY 315 S ROSE ST KALAMAZOO, MI 49007	NONE	PUBLIC	ONEPLACE NONPROFIT CAPACITY BUILDING CENTER	1,050,000.
<b>Total from continuation sheets</b> .....				

THE RONDA E. STRYKER AND WILLIAM D.  
JOHNSTON FOUNDATION

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**Part XIV** Supplementary Information

**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
KALAMAZOO PUBLIC SCHOOLS 1220 HOWARD KALAMAZOO, MI 49008	NONE	PUBLIC	KALAMAZOO PUBLIC SCHOOLS SOCIAL EMOTIONAL LEARNING CENTER AND DIRECTORS	400,000.
KALAMAZOO REGIONAL EDUCATIONAL SERVICE AGENCY 1819 EAST MILHAM AVE. PORTAGE, MI 49002	NONE	GOVERNMENT UNIT	SEEDS FOR SUCCESS	200,000.
KALAMAZOO REGIONAL EDUCATIONAL SERVICE AGENCY 1819 EAST MILHAM AVE. PORTAGE, MI 49002	NONE	GOVERNMENT UNIT	KALAMAZOO COUNTY TALKING IS TEACHING EARLY LITERACY CAMPAIGN	40,000.
KALAMAZOO SYMPHONY ORCHESTRA 359 S KALAMAZOO MALL #100 KALAMAZOO, MI 49007	NONE	PUBLIC	KSO PARTNERSHIPS FOR INCLUSION & EQUITY	120,000.
KALAMAZOO VALLEY COMMUNITY COLLEGE FOUNDATION 6767 WEST O AVENUE KALAMAZOO, MI 49009	NONE	PUBLIC	ACCELERATED ASSOCIATE PROGRAM PILOT PROGRAM	302,454.
KALAMAZOO VALLEY HABITAT FOR HUMANITY 1126 GULL RD KALAMAZOO, MI 49048	NONE	PUBLIC	AFFORDABLE HOUSING SOLUTIONS	100,000.
KALAMAZOO YOUTH DEVELOPMENT NETWORK 313 E MICHIGAN AVENUE KALAMAZOO, MI 49007	NONE	PUBLIC	GETTING YOUTH READY BY 21	148,400.
KALAMAZOO YOUTH DEVELOPMENT NETWORK 313 E MICHIGAN AVENUE KALAMAZOO, MI 49007	NONE	PUBLIC	MAY BE USED TO SUPPORT THE OBJECTIVES OF THE FATHERHOOD NETWORK AT THE DISCRETION OF KALAMAZOO YOUTH	280,000.
KALAMAZOO YOUTH DEVELOPMENT NETWORK 313 E MICHIGAN AVENUE KALAMAZOO, MI 49007	NONE	PUBLIC	MAY BE USED TO SUPPORT THE OBJECTIVES OF THE KALAMAZOO BLACK MALE ALLIANCE AT THE DISCRETION OF	50,000.
LOCAL INITIATIVES SUPPORT CORPORATION 28 LIBERTY STREET, FLOOR 34 NEW YORK, NY 10005	NONE	PUBLIC	YOUTH LEADERSHIP DEVELOPMENT COLLABORATION PROGRAM BETWEEN SECOND WAVE MEDIA AND KYD NETWORK	155,900.
<b>Total from continuation sheets</b>				

THE RONDA E. STRYKER AND WILLIAM D.  
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**Part XIV** Supplementary Information

**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
MICHIGAN IMMIGRANT RIGHTS CENTER 350 E MICHIGAN AVE, SUITE 315 KALAMAZOO, MI 49007	NONE	PUBLIC	LEGAL SERVICE FOR KALAMAZOO'S IMMIGRANT COMMUNITY	100,000.
MINISTRY WITH COMMUNITY 500 N. EDWARDS ST KALAMAZOO, MI 49007	NONE	PUBLIC	PATHWAYS TO SUCCESS	276,667.
OPEN DOORS KALAMAZOO 1141 S. ROSE STREET, SUITE B KALAMAZOO, MI 49001	NONE	PUBLIC	HOTELING INTERVENTION PROGRAM	669,300.
OPEN ROADS BIKE PROGRAM 1523 RIVERVIEW DR SUITE B KALAMAZOO, MI 49004	NONE	PUBLIC	GENERAL OPERATIONS AND CAPACITY BUILDING	60,000.
PORTAGE COMMUNITY OUTREACH CENTER 325 E CENTRE AVE PORTAGE, MI 49002	NONE	PUBLIC	PCC CAPACITY BUILDING/CAPITAL IMPROVEMENTS	25,000.
PREVENTION WORKS 309 N BURDICK KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	496,854.
PUBLIC MEDIA WORKS, INC 359 SOUTH KALAMAZOO MALL, SUITE 300 KALAMAZOO, MI 49007	NONE	PUBLIC	NARRATIVE CHANGE: MEDIA OF, BY AND FOR BLACK KALAMAZOO	508,161.
REACH SOBER LIVING, INC 5047 W. MAIN ST #518 KALAMAZOO, MI 49009	NONE	PUBLIC	GENERAL OPERATING SUPPORT	50,000.
READ & WRITE KALAMAZOO 802 S WESTNEDGE AVE KALAMAZOO, MI 49008	NONE	PUBLIC	GENERAL OPERATING SUPPORT	100,000.
ROOTEAD ENRICHMENT CENTER 1000 W PATERSON ST KALAMAZOO, MI 49007	NONE	PUBLIC	CAPITAL CAMPAIGN	1,000,000.
<b>Total from continuation sheets</b> .....				

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**Part XIV** Supplementary Information

**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
SOUTHWEST CHILD CARE RESOURCES AND REFERRAL 5250 LOVERS LANE STE 120 PORTAGE, MI 49002	NONE	PUBLIC	EARLY CHILDHOOD EDUCATION APPRENTICESHIP PROGRAM	66,000.
ST. LUKE'S EPISCOPAL CHURCH 247 W. LOVELL STREET KALAMAZOO, MI 49007	NONE	PUBLIC	TO ADDRESS UNMET DIAPERING NEEDS IN THE COMMUNITY	25,000.
ST. LUKE'S EPISCOPAL CHURCH 247 W. LOVELL STREET KALAMAZOO, MI 49007	NONE	PUBLIC	MAY BE USED TO SUPPORT THE OBJECTIVES OF PARTNERS IN HOUSING TRANSITION AT THE DISCRETION OF ST.	45,000.
SUNNYSIDE UNITED METHODIST CHURCH 2800 GULL ROAD KALAMAZOO, MI 49048	NONE	PUBLIC	FREE STORE OF KALAMAZOO: LEADERSHIP DEVELOPMENT WITH FIVE WOMEN OF COLOR	67,905.
UNITED WAY OF BATTLE CREEK AND KALAMAZOO REGION 709 S WESTNEDGE AVENUE KALAMAZOO, MI 49007	NONE	PUBLIC	KALAMAZOO CONTINUUM OF CARE	150,000.
URBAN ALLIANCE 1009 E. STOCKBRIDGE AVE, STE 100 KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	2,103,501.
VIBRANT KALAMAZOO 1523 RIVERVIEW DR SUITE A KALAMAZOO, MI 49004	NONE	PUBLIC	EASTSIDE SQUARE: EAST MAIN COMMERCIAL CORRIDOR (1600 BLOCK) REDEVELOPMENT	166,667.
WESTERN MICHIGAN UNIVERSITY FOUNDATION 1903 W MICHIGAN AVE KALAMAZOO, MI 49008	NONE	PUBLIC	MATH AND SCIENCE SUMMER CAMP AND SATURDAY ACADEMY	79,837.
YOUNG WOMEN'S CHRISTIAN ASSOCIATION OF KALAMAZOO 353 E MICHIGAN AVE KALAMAZOO, MI 49007	NONE	PUBLIC	YWCA EDISON CHILDRENS CENTER (PROGRAMMING AND CAPITAL)	2,000,000.
CAN-DO KITCHEN 3501 LAKE ST KALAMAZOO, MI 49048	NONE	PUBLIC	GENERAL OPERATING SUPPORT FOR PAY EQUITY	40,000.
<b>Total from continuation sheets</b>				

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**Part XIV** Supplementary Information

**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
GREAT LAKES PEACE JAM 1903 W MICHIGAN AVE 3121 SANGREN HALL MS 5276 KALAMAZOO, MI 49008	NONE	PUBLIC	A PROGRAM OF SEEDING CHANGE	75,000.
HEALTHY HOUSE 1835 NICHOLS ROAD KALAMAZOO, MI 49006	NONE	PUBLIC	TWO YEAR RESIDENT PROGRAM FOR 8 WOMEN	77,522.
INNER CITY YOUTH FOR CHANGE PO BOX 19223 KALAMAZOO, MI 49019	NONE	PUBLIC	GENERAL OPERATING AND PROGRAMMING SUPPORT	40,000.
KALAMAZOO COUNTY DEFENDER 151 S ROSE ST #300 KALAMAZOO, MI 49007	NONE	GOVERNMENT UNIT	FULLY OPERATIONALIZE NEW PILOT CLIENT SERVICE PROJECT	700,000.
KALAMAZOO EASTSIDE NEIGHBORHOOD ASSOCIATION 1301 E MAIN ST KALAMAZOO, MI 49048	NONE	PUBLIC	MAY BE USED TO SUPPORT THE OBJECTIVES OF THE INSTITUTE OF PUBLIC SCHOLARSHIP AT THE DISCRETION OF THE	100,000.
KALAMAZOO REGIONAL EDUCATIONAL SERVICE AGENCY 1819 EAST MILHAM AVE. PORTAGE, MI 49002	NONE	GOVERNMENT UNIT	STRENGTHENING STUDENT SUPPORT SYSTEM OF CARE	500,000.
KALAMAZOO VALLEY HABITAT FOR HUMANITY 1126 GULL RD KALAMAZOO, MI 49048	NONE	PUBLIC	GENERAL OPERATING SUPPORT	100,000.
LATTER RAIN OUTREACH 1016 PITCHER KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	50,000.
LAYLAS COOL POPS INC 8437 LOVERS LANE PORTAGE, MI 49002	NONE	PUBLIC	COTTAGE TO COMMERCIAL CAPITAL CAMPAIGN	176,400.
MOTHERS OF HOPE 603 ADA ST KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	150,000.
<b>Total from continuation sheets</b> .....				

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**Part XIV** Supplementary Information

**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
NEW CONNECTIONS OF KALAMAZOO 1700 NORTH DRAKE RD KALAMAZOO, MI 49006	NONE	PUBLIC	GENERAL OPERATING SUPPORT	500,000.
OPEN DOORS KALAMAZOO 1141 S. ROSE STREET, SUITE 3 KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	150,000.
OUTFRONT KALAMAZOO 340 S ROSE ST KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	100,000.
PREMIER ATHLETICS FOR YOUTH DEVELOPMENT 717 HARRISON ST KALAMAZOO, MI 49007	NONE	PUBLIC	THE LEARNING LAB PROJECT	220,000.
RESIDENTIAL OPPORTUNITIES INC 1100 S ROSE ST KALAMAZOO, MI 49001	NONE	PUBLIC	SUPPORT TO BECOME AN ANTI-RACIST ORGANIZATION	500,000.
SOCIETY FOR HISTORY AND RACIAL EQUITY 471 W SOUTH ST KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	100,000.
STEPS TO VICTORY INC 1914 MARCH ST KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	82,000.
SUZUKI MUSIC ACADEMY OF KALAMAZOO 6376 QUAIL RUN DRIVE, SUITE B KALAMAZOO, MI 49009	NONE	PUBLIC	ORCHESTRA JAMMBOLAYA	4,830.
VINE NEIGHBORHOOD ASSOCIATION 511 W VINE STREET KALAMAZOO, MI 49008	NONE	PUBLIC	SUPPORT FOR THE OBJECTIVES OF HOPE THROUGH NAVIGATION AT THE DISCRETION OF THE VINE NEIGHBORHOOD	65,000.
YOUNG KINGS AND QUEENS, INC. 1021 NORTH ROSE STREET KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	100,000.
<b>Total from continuation sheets</b> .....				





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**Part XIV** Supplementary Information

**3 Grants and Contributions Approved for Future Payment (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
EASTSIDE YOUTH STRONG 1301 E MAIN ST KALAMAZOO, MI 49048	NONE	PUBLIC	PARADIGM SHIFT IN ACADEMIC SEL AND OUT-OF-SCHOOL-TIME FOR VULNERABLE STUDENTS	85,000.
EDISON NEIGHBORHOOD ASSOCIATION 816 WASHINGTON AVE KALAMAZOO, MI 49001	NONE	PUBLIC	EDISON NEIGHBORHOOD ASSOCIATION'S PROGRAMS, PROJECTS AND SERVICES	30,000.
ERACCE 2348 RING ROAD NORTH KALAMAZOO, MI 49006	NONE	PUBLIC	OPERATIONS SUPPORT AND CAPACITY BUILDING FOR ERACCE	746,000.
FAIR HOUSING CENTER OF SOUTHWEST MICHIGAN 405 W MICHIGAN AVE SUITE 6 KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	450,000.
FRIENDS WITH DISABILITIES 251 NORTH ROSE STREET, SUITE 200 KALAMAZOO, MI 49007	NONE	PUBLIC	BUILDING CONNECTIONS/PODCAST	108,000.
GOODWILL INDUSTRIES OF SOUTHWESTERN MICHIGAN 420 E. ALCOTT ST KALAMAZOO, MI 49001	NONE	PUBLIC	GOODWILL LIFE GUIDES	689,288.
HISPANIC AMERICAN COUNCIL, INC. 930 LAKE ST #A KALAMAZOO, MI 49001	NONE	PUBLIC	EL FUTURO DE NUESTRA COMUNIDAD: EDUCACION, EQUIDAD Y CULTURA (THE FUTURE OF OUR COMMUNITY: EDUCATION,	200,000.
KALAMAZOO LOAVES & FISHES 901 PORTAGE STREET PORTAGE, MI 49001	NONE	PUBLIC	GROCERY PANTRY PROGRAM	40,000.
KALAMAZOO NEIGHBORHOOD HOUSING SERVICES, INC. 1219 S PARK ST KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	750,000.
KALAMAZOO REGIONAL EDUCATIONAL SERVICE AGENCY 1819 EAST MILHAM AVE. PORTAGE, MI 49002	NONE	GOVERNMENT UNIT	SEEDS FOR SUCCESS	400,000.
<b>Total from continuation sheets</b>				<b>81,665,442.</b>

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**Part XIV** Supplementary Information

**3 Grants and Contributions Approved for Future Payment (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
KALAMAZOO REGIONAL EDUCATIONAL SERVICE AGENCY 1819 EAST MILHAM AVE. PORTAGE, MI 49002	NONE	GOVERNMENT UNIT	KALAMAZOO COUNTY TALKING IS TEACHING EARLY LITERACY CAMPAIGN	400,000.
KALAMAZOO VALLEY COMMUNITY COLLEGE FOUNDATION 6767 WEST O AVENUE KALAMAZOO, MI 49009	NONE	PUBLIC	ACCELERATED ASSOCIATE PROGRAM PILOT PROGRAM	837,410.
KALAMAZOO YOUTH DEVELOPMENT NETWORK 313 E MICHIGAN AVENUE KALAMAZOO, MI 49007	NONE	PUBLIC	MAY BE USED TO SUPPORT THE OBJECTIVES OF THE KALAMAZOO BLACK MALE ALLIANCE AT THE DISCRETION OF	50,000.
KALAMAZOO YOUTH DEVELOPMENT NETWORK 313 E MICHIGAN AVENUE KALAMAZOO, MI 49007	NONE	PUBLIC	MAY BE USED TO SUPPORT THE OBJECTIVES OF THE FATHERHOOD NETWORK AT THE DISCRETION OF KALAMAZOO YOUTH	350,000.
PREVENTION WORKS 309 N BURDICK KALAMAZOO, MI 49007	NONE	PUBLIC	HUB ONE	2,679,397.
SPEAK IT FORWARD, INC 617 DOUGLAS AVE KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	120,000.
ST. LUKE'S EPISCOPAL CHURCH 247 W. LOVELL STREET KALAMAZOO, MI 49007	NONE	PUBLIC	TO ADDRESS UNMET DIAPERING NEEDS IN THE COMMUNITY	25,000.
ST. LUKE'S EPISCOPAL CHURCH 247 W. LOVELL STREET KALAMAZOO, MI 49007	NONE	PUBLIC	MAY BE USED TO SUPPORT THE OBJECTIVES OF PARTNERS IN HOUSING TRANSITION AT THE DISCRETION OF ST.	90,000.
SUNNYSIDE UNITED METHODIST CHURCH 2800 GULL ROAD KALAMAZOO, MI 49048	NONE	PUBLIC	FREE STORE OF KALAMAZOO: LEADERSHIP DEVELOPMENT WITH FIVE WOMEN OF COLOR	135,810.
UNITED WAY OF BATTLE CREEK AND KALAMAZOO REGION 709 S WESTNEDGE AVENUE KALAMAZOO, MI 49007	NONE	PUBLIC	KALAMAZOO CONTINUUM OF CARE	450,000.
<b>Total from continuation sheets</b> .....				

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**Part XIV** Supplementary Information

**3 Grants and Contributions Approved for Future Payment (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
YOUNG WOMEN'S CHRISTIAN ASSOCIATION OF KALAMAZOO 353 E MICHIGAN AVE KALAMAZOO, MI 49007	NONE	PUBLIC	CRADLE KALAMAZOO OPERATIONAL CAPACITY	4,305,000.
ALZHEIMER'S ASSOCIATION MICHIGAN CHAPTER 25200 TELEGRAPH RD., SUITE 100 SOUTHFIELD, MI 48033	NONE	PUBLIC	KALAMAZOO COUNTY AFRICAN AMERICAN OUTREACH PROGRAM	95,726.
AMAZING GRACE LIFESAVING MINISTRIES 317 S. RIVERVIEW DR KALAMAZOO, MI 49004	NONE	PUBLIC	GENERAL OPERATING SUPPORT	30,000.
ARC COMMUNITY ADVOCATES 814 S WESTNEDGE AVE KALAMAZOO, MI 49008	NONE	PUBLIC	GENERAL OPERATING SUPPORT	200,000.
BIG BROTHERS BIG SISTERS, A COMMUNITY OF CARING 3501 COVINGTON RD KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	300,000.
BUILDING BLOCKS OF KALAMAZOO 1009 E. STOCKBRIDGE AVENUE KALAMAZOO, MI 49001	NONE	PUBLIC	EQUITY INITIATIVES	110,000.
CAN-DO KITCHEN 3501 LAKE ST KALAMAZOO, MI 49048	NONE	PUBLIC	GENERAL OPERATING SUPPORT FOR PAY EQUITY	60,000.
COMMUNITIES IN SCHOOLS OF KALAMAZOO 180 E WATER ST SUITE 2000 KALAMAZOO, MI 49007	NONE	PUBLIC	ELEMENTARY INTEGRATED STUDENT SUPPORT	8,300,000.
COMMUNITY HOMEWORKS 810 BRYANT STREET KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	275,000.
CONFIDENT S.O.L.E. PO BOX 19446 KALAMAZOO, MI 49019	NONE	PUBLIC	GENERAL OPERATING SUPPORT	194,600.
<b>Total from continuation sheets</b> .....				

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**Part XIV** Supplementary Information

**3 Grants and Contributions Approved for Future Payment (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
DOUGLAS COMMUNITY ASSOCIATION 1000 W PATERSON ST KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	100,000.
EARLY LEARNING NEIGHBORHOOD COLLABORATIVE 908 BRIDGE ST NW GRAND RAPIDS, MI 49504	NONE	PUBLIC	LAUNCH AND SUPPORT ELNC - KALAMAZOO EARLY CHILDHOOD EDUCATION SERVICES	7,514,637.
FIRST DAY SHOE FUND 5416 MEREDITH STREET PORTAGE, MI 49002	NONE	PUBLIC	GENERAL OPERATING SUPPORT	30,000.
GFM THE SYNERGY CENTER 625 HARRISON ST KALAMAZOO, MI 49007	NONE	PUBLIC	BREAKING THE STIGMA OF MENTAL HEALTH FOR BLACK AND BROWN ADOLESCENCE	200,000.
GFM THE SYNERGY CENTER 625 HARRISON ST KALAMAZOO, MI 49007	NONE	PUBLIC	MAY BE USED TOWARD THE OBJECTIVES OF BE WELL BEAUTIFUL WOMAN AT THE DISCRETION OF THE SYNERGY CENTER	164,850.
GREAT LAKES PEACE JAM 1903 W MICHIGAN AVE 3121 SANGREN HALL MS 5276 KALAMAZOO, MI 49008	NONE	PUBLIC	A PROGRAM OF SEEDING CHANGE	75,000.
GRYPHON PLACE 3245 SOUTH 8TH STREET KALAMAZOO, MI 49009	NONE	PUBLIC	PROGRAMMATIC IMPACT SUPPORT	210,000.
HEALTHY HOUSE 1835 NICHOLS ROAD KALAMAZOO, MI 49006	NONE	PUBLIC	TWO YEAR RESIDENT PROGRAM FOR 8 WOMEN	77,478.
INNER CITY YOUTH FOR CHANGE PO BOX 19223 KALAMAZOO, MI 49019	NONE	PUBLIC	GENERAL OPERATING AND PROGRAMMING SUPPORT	110,000.
INTERFAITH STRATEGY FOR ADVOCACY AND ACTION IN THE COMMUNITY (ISAAC) 247 W. LOVELL STREET KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	730,000.
<b>Total from continuation sheets</b> .....				

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**Part XIV** Supplementary Information

**3 Grants and Contributions Approved for Future Payment (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
JUSTICE FOR OUR NEIGHBORS 56 GRANDVILLE AVE SW STE 100 GRANDVILLE, MI 49503	NONE	PUBLIC	JUSTICE FOR OUR NEIGHBORS - KALAMAZOO	100,000.
KALAMAZOO COLLECTIVE HOUSING 315 W MICHIGAN AVE KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	248,000.
KALAMAZOO COMMUNITY FOUNDATION 402 E MICHIGAN AVE KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING EXPENSES FOR THRT	2,000,000.
KALAMAZOO COMMUNITY FOUNDATION 402 E MICHIGAN AVE KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATIONS FOR JUSTICE HUB	1,070,000.
KALAMAZOO COUNTY DEFENDER 151 S ROSE ST #300 KALAMAZOO, MI 49007	NONE	GOVERNMENT UNIT	FULLY OPERATIONALIZE NEW PILOT CLIENT SERVICE PROJECT	2,100,000.
KALAMAZOO EASTSIDE NEIGHBORHOOD ASSOCIATION 1301 E MAIN ST KALAMAZOO, MI 49048	NONE	PUBLIC	MAY BE USED TO SUPPORT THE OBJECTIVES OF THE INSTITUTE OF PUBLIC SCHOLARSHIP AT THE DISCRETION OF THE	200,000.
KALAMAZOO INSTITUTE OF ARTS 314 S PARK ST KALAMAZOO, MI 49007	NONE	PUBLIC	EXPAND AUDIENCES WITH DIGITAL CONTENT AND EVALUATION METHODOLOGY	82,500.
KALAMAZOO PUBLIC SCHOOLS 3410 LAIRD AVE KALAMAZOO, MI 49008	NONE	PUBLIC	KALAMAZOO PUBLIC SCHOOLS SOCIAL EMOTIONAL LEARNING CENTER AND DIRECTORS	600,000.
KALAMAZOO COUNTY READY 4S 259 E MICHIGAN AVE #209 KALAMAZOO, MI 49007	NONE	PUBLIC	INFUSING DEI INTO EARLY CHILDHOOD LEARNING SECTOR	380,000.
KALAMAZOO REGIONAL EDUCATIONAL SERVICE AGENCY 1819 EAST MILHAM AVE. PORTAGE, MI 49002	NONE	GOVERNMENT UNIT	STRENGTHENING STUDENT SUPPORT SYSTEM OF CARE	1,000,000.
<b>Total from continuation sheets</b>				

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**Part XIV** Supplementary Information

**3 Grants and Contributions Approved for Future Payment (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
KALAMAZOO YOUTH DEVELOPMENT NETWORK 912 N BURDICK STREET KALAMAZOO, MI 49007	NONE	PUBLIC	GETTING YOUTH READY BY 21	148,400.
LATTER RAIN OUTREACH 1016 PITCHER KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	50,000.
LAYLAS COOL POPS INC 8437 LOVERS LANE PORTAGE, MI 49002	NONE	PUBLIC	COTTAGE TO COMMERCIAL CAPITAL CAMPAIGN	46,800.
MICHIGAN IMMIGRANT RIGHTS CENTER 350 E MICHIGAN AVE, SUITE 315 KALAMAZOO, MI 49007	NONE	PUBLIC	LEGAL SERVICE FOR KALAMAZOO'S IMMIGRANT COMMUNITY	400,000.
MOTHERS OF HOPE 603 ADA ST KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT TO SUPPORT CULTURALLY-APPROPRIATE PHYSICAL, MENTAL HEALTH, AND SUBSTANCE	150,000.
NEW CONNECTIONS OF KALAMAZOO 1700 NORTH DRAKE RD KALAMAZOO, MI 49006	NONE	PUBLIC	GENERAL OPERATING SUPPORT	500,000.
OPEN DOORS KALAMAZOO 1141 S. ROSE STREET, SUITE B KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	300,000.
OUTFRONT KALAMAZOO 340 S ROSE ST KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT	200,000.
PREMIER ATHLETICS FOR YOUTH DEVELOPMENT 717 HARRISON ST KALAMAZOO, MI 49007	NONE	PUBLIC	THE LEARNING LAB PROJECT	160,000.
PUBLIC MEDIA WORKS, INC 359 SOUTH KALAMAZOO MALL, SUITE 300 KALAMAZOO, MI 49007	NONE	PUBLIC	NARRATIVE CHANGE	254,080.
<b>Total from continuation sheets</b> .....				

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**Part XIV** Supplementary Information

**3 Grants and Contributions Approved for Future Payment (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
READ & WRITE KALAMAZOO 802 S WESTNEDGE AVE KALAMAZOO, MI 49008	NONE	PUBLIC	GENERAL OPERATING SUPPORT	200,000.
RESIDENTIAL OPPORTUNITIES INC 1100 S ROSE ST KALAMAZOO, MI 49001	NONE	PUBLIC	SUPPORT TO BECOME AN ANTI-RACIST ORGANIZATION	1,000,000.
SOCIETY FOR HISTORY AND RACIAL EQUITY 471 W SOUTH ST KALAMAZOO, MI 49007	NONE	PUBLIC	SUMMIT ON RACISM/GENERAL OPERATING SUPPORT	200,000.
SOUTHWEST CHILD CARE RESOURCES AND REFERRAL 5250 LOVERS LANE STE 120 PORTAGE, MI 49002	NONE	PUBLIC	EARLY CHILDHOOD EDUCATION APPRENTICESHIP PROGRAM	66,000.
STEPS TO VICTORY INC 1914 MARCH ST KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	119,360.
SUNNYSIDE UNITED METHODIST CHURCH 2800 GULL ROAD KALAMAZOO, MI 49048	NONE	PUBLIC	FREE STORE OF KALAMAZOO AND CHUMA, AN EMPOWERMENT PROGRAM OF THE FREE STORE	663,750.
WESTERN MICHIGAN UNIVERSITY FOUNDATION 1903 W MICHIGAN AVE KALAMAZOO, MI 49008	NONE	PUBLIC	MATH AND SCIENCE SUMMER CAMP AND SATURDAY ACADEMY	165,068.
YOUNG KINGS AND QUEENS, INC. 1021 NORTH ROSE STREET KALAMAZOO, MI 49007	NONE	PUBLIC	GENERAL OPERATING SUPPORT/CAPACITY BUILDING	400,000.
CITY OF KALAMAZOO 241 WEST SOUTH STREET KALAMAZOO, MI 49007	NONE	GOVERNMENT UNIT	OBJECTIVES OF IMAGINE KALAMAZOO 2025	27,440,288.
FIRE HISTORICAL & CULTURAL ARTS COLLABORATIVE 1249 PORTAGE STREET KALAMAZOO, MI 49001	NONE	PUBLIC	GENERAL OPERATING SUPPORT	150,000.
<b>Total from continuation sheets</b> .....				





**Part XIV** Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - HISPANIC AMERICAN COUNCIL, INC.

EL FUTURO DE NUESTRA COMUNIDAD: EDUCACION, EQUIDAD Y CULTURA (THE  
FUTURE OF OUR COMMUNITY: EDUCATION, EQUITY AND CULTURE)

NAME OF RECIPIENT - KALAMAZOO COMMUNITY FOUNDATION

SUPPORT FOR THE OBJECTIVES OF THE JUSTICE HUB AT THE DISCRETION OF  
KALAMAZOO COMMUNITY FOUNDATION

NAME OF RECIPIENT - KALAMAZOO YOUTH DEVELOPMENT NETWORK

MAY BE USED TO SUPPORT THE OBJECTIVES OF THE FATHERHOOD NETWORK AT THE  
DISCRETION OF KALAMAZOO YOUTH DEVELOPMENT NETWORK

NAME OF RECIPIENT - KALAMAZOO YOUTH DEVELOPMENT NETWORK

MAY BE USED TO SUPPORT THE OBJECTIVES OF THE KALAMAZOO BLACK MALE  
ALLIANCE AT THE DISCRETION OF KALAMAZOO YOUTH DEVELOPMENT NETWORK

NAME OF RECIPIENT - ST. LUKE'S EPISCOPAL CHURCH

MAY BE USED TO SUPPORT THE OBJECTIVES OF PARTNERS IN HOUSING TRANSITION  
AT THE DISCRETION OF ST. LUKE'S EPISCOPAL CHURCH

NAME OF RECIPIENT - KALAMAZOO EASTSIDE NEIGHBORHOOD ASSOCIATION

MAY BE USED TO SUPPORT THE OBJECTIVES OF THE INSTITUTE OF PUBLIC  
SCHOLARSHIP AT THE DISCRETION OF THE KALAMAZOO NEIGHBORHOOD ASSOCIATION

NAME OF RECIPIENT - VINE NEIGHBORHOOD ASSOCIATION

SUPPORT FOR THE OBJECTIVES OF HOPE THROUGH NAVIGATION AT THE DISCRETION  
OF THE VINE NEIGHBORHOOD ASSOCIATION

**Part XIV** Supplementary Information

3b Grants and Contributions Approved for Future Payment Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - HISPANIC AMERICAN COUNCIL, INC.

EL FUTURO DE NUESTRA COMUNIDAD: EDUCACION, EQUIDAD Y CULTURA (THE  
FUTURE OF OUR COMMUNITY: EDUCATION, EQUITY AND CULTURE)

NAME OF RECIPIENT - KALAMAZOO YOUTH DEVELOPMENT NETWORK

MAY BE USED TO SUPPORT THE OBJECTIVES OF THE KALAMAZOO BLACK MALE  
ALLIANCE AT THE DISCRETION OF KALAMAZOO YOUTH DEVELOPMENT NETWORK

NAME OF RECIPIENT - KALAMAZOO YOUTH DEVELOPMENT NETWORK

MAY BE USED TO SUPPORT THE OBJECTIVES OF THE FATHERHOOD NETWORK AT THE  
DISCRETION OF KALAMAZOO YOUTH DEVELOPMENT NETWORK

NAME OF RECIPIENT - ST. LUKE'S EPISCOPAL CHURCH

MAY BE USED TO SUPPORT THE OBJECTIVES OF PARTNERS IN HOUSING TRANSITION  
AT THE DISCRETION OF ST. LUKE'S EPISCOPAL CHURCH

NAME OF RECIPIENT - KALAMAZOO EASTSIDE NEIGHBORHOOD ASSOCIATION

MAY BE USED TO SUPPORT THE OBJECTIVES OF THE INSTITUTE OF PUBLIC  
SCHOLARSHIP AT THE DISCRETION OF THE KALAMAZOO NEIGHBORHOOD ASSOCIATION

NAME OF RECIPIENT - MOTHERS OF HOPE

GENERAL OPERATING SUPPORT TO SUPPORT CULTURALLY-APPROPRIATE PHYSICAL,  
MENTAL HEALTH, AND SUBSTANCE ABUSE SUPPORT SERVICES

**Schedule B**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

▶ Attach to Form 990 or Form 990-PF.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2021**

Name of the organization

THE RONDA E. STRYKER AND WILLIAM D.  
JOHNSTON FOUNDATION

Employer identification number

\*\* - \*\*\*4966

Organization type (check one):

**Filers of:**

**Section:**

Form 990 or 990-EZ

501(c)( ) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ..... ▶ \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization <b>THE RONDA E. STRYKER AND WILLIAM D. JOHNSTON FOUNDATION</b>	Employer identification number <b>** - ***4966</b>
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**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	RONDA E STRYKER  211 SOUTH ROSE ST  KALAMAZOO, MI 49007	\$ 55,703,924.	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
2	CATALYST DEVELOPMENT CO. 12, LLC  100 W MICHIGAN AVENUE SUITE 300  KALAMAZOO, MI 49007	\$ 305,563.	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
_____	_____  _____  _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
_____	_____  _____  _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
_____	_____  _____  _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
_____	_____  _____  _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization <b>THE RONDA E. STRYKER AND WILLIAM D. JOHNSTON FOUNDATION</b>	Employer identification number <b>** - ***4966</b>
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**Part II Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
1	212,582 SHARES OF STRYKER STOCK (SYK) <hr/> <hr/> <hr/>	\$ <u>55,703,924.</u>	<u>08/13/21</u>
2	FURNITURE AND FIXTURES <hr/> <hr/> <hr/>	\$ <u>305,563.</u>	<u>12/30/21</u>
	<hr/> <hr/> <hr/>	\$ _____	_____
	<hr/> <hr/> <hr/>	\$ _____	_____
	<hr/> <hr/> <hr/>	\$ _____	_____
	<hr/> <hr/> <hr/>	\$ _____	_____
	<hr/> <hr/> <hr/>	\$ _____	_____

Name of organization <b>THE RONDA E. STRYKER AND WILLIAM D. JOHNSTON FOUNDATION</b>	Employer identification number ** - *** 4966
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**Part III** Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ \_\_\_\_\_  
 Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

# Underpayment of Estimated Tax by Corporations

▶ Attach to the corporation's tax return. **FORM 990-PF**

**2021**

▶ Go to [www.irs.gov/Form2220](http://www.irs.gov/Form2220) for instructions and the latest information.

Name **THE RONDA E. STRYKER AND WILLIAM D. JOHNSTON FOUNDATION**

Employer identification number  
**\*\*-\*\*\*4966**

**Note:** Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but **do not** attach Form 2220.

## Part I Required Annual Payment

1	Total tax (see instructions)		1	517,617.
2a	Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1			
2b	Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section 167(g) for depreciation under the income forecast method			
2c	Credit for federal tax paid on fuels (see instructions)			
2d	<b>Total.</b> Add lines 2a through 2c		2d	
3	Subtract line 2d from line 1. If the result is less than \$500, <b>do not</b> complete or file this form. The corporation does not owe the penalty		3	517,617.
4	Enter the tax shown on the corporation's 2020 income tax return. See instructions. <b>Caution:</b> If the tax is zero or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5		4	179,738.
5	<b>Required annual payment.</b> Enter the <b>smaller</b> of line 3 or line 4. If the corporation is required to skip line 4, enter the amount from line 3		5	179,738.

## Part II Reasons for Filing - Check the boxes below that apply. If any boxes are checked, the corporation **must** file Form 2220 even if it does not owe a penalty. See instructions.

- 6  The corporation is using the adjusted seasonal installment method.
- 7  The corporation is using the annualized income installment method.
- 8  The corporation is a "large corporation" figuring its first required installment based on the prior year's tax.

## Part III Figuring the Underpayment

	(a)	(b)	(c)	(d)	
9 <b>Installment due dates.</b> Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the corporation's tax year	9	05/15/21	06/15/21	09/15/21	12/15/21
10 <b>Required installments.</b> If the box on line 6 and/or line 7 above is checked, enter the amounts from Sch A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked, enter 25% (0.25) of line 5 above in each column	10	44,935.	213,874.	76,297.	
11 <b>Estimated tax paid or credited for each period.</b> For column (a) only, enter the amount from line 11 on line 15. See instructions	11	177,000.	87,000.	72,000.	
<b>Complete lines 12 through 18 of one column before going to the next column.</b>					
12 Enter amount, if any, from line 18 of the preceding column	12		132,065.	5,191.	894.
13 Add lines 11 and 12	13		219,065.	77,191.	894.
14 Add amounts on lines 16 and 17 of the preceding column	14				
15 Subtract line 14 from line 13. If zero or less, enter -0-	15	177,000.	219,065.	77,191.	894.
16 If the amount on line 15 is zero, subtract line 13 from line 14. Otherwise, enter -0-	16		0.	0.	
17 <b>Underpayment.</b> If line 15 is less than or equal to line 10, subtract line 15 from line 10. Then go to line 12 of the next column. Otherwise, go to line 18	17				
18 <b>Overpayment.</b> If line 10 is less than line 15, subtract line 10 from line 15. Then go to line 12 of the next column	18	132,065.	5,191.	894.	

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.



**Part IV Figuring the Penalty**

	(a)	(b)	(c)	(d)
<b>19</b> Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. <b>(C corporations with tax years ending June 30 and S corporations:</b> Use 3rd month instead of 4th month. <b>Form 990-PF and Form 990-T filers:</b> Use 5th month instead of 4th month.) See instructions ..... <b>19</b>				
<b>20</b> Number of days from due date of installment on line 9 to the date shown on line 19 .....	<b>20</b>			
<b>21</b> Number of days on line 20 after 4/15/2021 and before 7/1/2021 .....	<b>21</b>			
<b>22</b> Underpayment on line 17 x $\frac{\text{Number of days on line 21} \times 3\% (0.03)}{365}$ ...	<b>22</b> \$	\$	\$	\$
<b>23</b> Number of days on line 20 after 6/30/2021 and before 10/1/2021 .....	<b>23</b>			
<b>24</b> Underpayment on line 17 x $\frac{\text{Number of days on line 23} \times 3\% (0.03)}{365}$ ...	<b>24</b> \$	\$	\$	\$
<b>25</b> Number of days on line 20 after 9/30/2021 and before 1/1/2022 .....	<b>25</b>			
<b>26</b> Underpayment on line 17 x $\frac{\text{Number of days on line 25} \times 3\% (0.03)}{365}$ ...	<b>26</b> \$	\$	\$	\$
<b>27</b> Number of days on line 20 after 12/31/2021 and before 4/1/2022 .....	<b>27</b>			
<b>28</b> Underpayment on line 17 x $\frac{\text{Number of days on line 27} \times 3\% (0.03)}{365}$ ...	<b>28</b> \$	\$	\$	\$
<b>29</b> Number of days on line 20 after 3/31/2022 and before 7/1/2022 .....	<b>29</b>			
<b>30</b> Underpayment on line 17 x $\frac{\text{Number of days on line 29} \times \%}{365}$ .....	<b>30</b> \$	\$	\$	\$
<b>31</b> Number of days on line 20 after 6/30/2022 and before 10/1/2022 .....	<b>31</b>			
<b>32</b> Underpayment on line 17 x $\frac{\text{Number of days on line 31} \times \%}{365}$ .....	<b>32</b> \$	\$	\$	\$
<b>33</b> Number of days on line 20 after 9/30/2022 and before 1/1/2023 .....	<b>33</b>			
<b>34</b> Underpayment on line 17 x $\frac{\text{Number of days on line 33} \times \%}{365}$ .....	<b>34</b> \$	\$	\$	\$
<b>35</b> Number of days on line 20 after 12/31/2022 and before 3/16/2023 .....	<b>35</b>			
<b>36</b> Underpayment on line 17 x $\frac{\text{Number of days on line 35} \times \%}{365}$ .....	<b>36</b> \$	\$	\$	\$
<b>37</b> Add lines 22, 24, 26, 28, 30, 32, 34, and 36 .....	<b>37</b> \$	\$	\$	\$
<b>38 Penalty.</b> Add columns (a) through (d) of line 37. Enter the total here and on Form 1120, line 34; or the comparable line for other income tax returns .....	<b>38</b> \$			0.

\* Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at [www.irs.gov](http://www.irs.gov). You can also call 1-800-829-4933 to get interest rate information.

**Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method**

See instructions.

**Form 1120-S filers:** For lines 1, 2, 3, and 21, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

**Part I Adjusted Seasonal Installment Method**

**Caution:** Use this method only if the base period percentage for any 6 consecutive months is at least 70%.  
 See instructions.

		(a)	(b)	(c)	(d)
		First 3 months	First 5 months	First 8 months	First 11 months
<b>1</b> Enter taxable income for the following periods.					
<b>a</b> Tax year beginning in 2018 .....	<b>1a</b>				
<b>b</b> Tax year beginning in 2019 .....	<b>1b</b>				
<b>c</b> Tax year beginning in 2020 .....	<b>1c</b>				
<b>2</b> Enter taxable income for each period for the tax year beginning in 2021. See the instructions for the treatment of extraordinary items	<b>2</b>				
<b>3</b> Enter taxable income for the following periods.		First 4 months	First 6 months	First 9 months	Entire year
<b>a</b> Tax year beginning in 2018 .....	<b>3a</b>				
<b>b</b> Tax year beginning in 2019 .....	<b>3b</b>				
<b>c</b> Tax year beginning in 2020 .....	<b>3c</b>				
<b>4</b> Divide the amount in each column on line 1a by the amount in column (d) on line 3a .....	<b>4</b>				
<b>5</b> Divide the amount in each column on line 1b by the amount in column (d) on line 3b .....	<b>5</b>				
<b>6</b> Divide the amount in each column on line 1c by the amount in column (d) on line 3c .....	<b>6</b>				
<b>7</b> Add lines 4 through 6 .....	<b>7</b>				
<b>8</b> Divide line 7 by 3.0 .....	<b>8</b>				
<b>9a</b> Divide line 2 by line 8 .....	<b>9a</b>				
<b>b</b> Extraordinary items (see instructions) .....	<b>9b</b>				
<b>c</b> Add lines 9a and 9b .....	<b>9c</b>				
<b>10</b> Figure the tax on the amt on ln 9c using the instr for Form 1120, Sch J, line 2, or comparable line of corp's return ...	<b>10</b>				
<b>11a</b> Divide the amount in columns (a) through (c) on line 3a by the amount in column (d) on line 3a .....	<b>11a</b>				
<b>b</b> Divide the amount in columns (a) through (c) on line 3b by the amount in column (d) on line 3b .....	<b>11b</b>				
<b>c</b> Divide the amount in columns (a) through (c) on line 3c by the amount in column (d) on line 3c .....	<b>11c</b>				
<b>12</b> Add lines 11a through 11c .....	<b>12</b>				
<b>13</b> Divide line 12 by 3.0 .....	<b>13</b>				
<b>14</b> Multiply the amount in columns (a) through (c) of line 10 by columns (a) through (c) of line 13. In column (d), enter the amount from line 10, column (d) .....	<b>14</b>				
<b>15</b> Enter any alternative minimum tax (trusts only) for each payment period. See instructions .....	<b>15</b>				
<b>16</b> Enter any other taxes for each payment period. See instr.	<b>16</b>				
<b>17</b> Add lines 14 through 16 .....	<b>17</b>				
<b>18</b> For each period, enter the same type of credits as allowed on Form 2220, lines 1 and 2c. See instructions .....	<b>18</b>				
<b>19</b> Total tax after credits. Subtract line 18 from line 17. If zero or less, enter -0- .....	<b>19</b>				

**Part II** **Annualized Income Installment Method**

		(a)	(b)	(c)	(d)
		First <u>2</u> months	First <u>3</u> months	First <u>6</u> months	First <u>9</u> months
20	Annualization periods (see instructions)				
21	Enter taxable income for each annualization period. See instructions for the treatment of extraordinary items	8,466,554.	9,480,919.	16,072,243.	17,578,900.
22	Annualization amounts (see instructions)	6.000000	4.000000	2.000000	1.333330
23a	Annualized taxable income. Multiply line 21 by line 22	50,799,324.	37,923,676.	32,144,486.	23,438,475.
23b	Extraordinary items (see instructions)				
23c	Add lines 23a and 23b	50,799,324.	37,923,676.	32,144,486.	23,438,475.
24	Figure the tax on the amount on line 23c using the instructions for Form 1120, Schedule J, line 2, or comparable line of corporation's return	706,111.	527,139.	446,808.	325,795.
25	Enter any alternative minimum tax (trusts only) for each payment period (see instructions)				
26	Enter any other taxes for each payment period. See instr.				
27	Total tax. Add lines 24 through 26	706,111.	527,139.	446,808.	325,795.
28	For each period, enter the same type of credits as allowed on Form 2220, lines 1 and 2c. See instructions				
29	Total tax after credits. Subtract line 28 from line 27. If zero or less, enter -0-	706,111.	527,139.	446,808.	325,795.
30	Applicable percentage	25%	50%	75%	100%
31	Multiply line 29 by line 30	176,528.	263,570.	335,106.	325,795.

**Part III** **Required Installments**

		1st installment	2nd installment	3rd installment	4th installment
		<b>Note:</b> Complete lines 32 through 38 of one column before completing the next column.			
32	If only Part I or Part II is completed, enter the amount in each column from line 19 or line 31. If both parts are completed, enter the <b>smaller</b> of the amounts in each column from line 19 or line 31	176,528.	263,570.	335,106.	325,795.
33	Add the amounts in all preceding columns of line 38. See instructions		44,935.	258,809.	335,106.
34	<b>Adjusted seasonal or annualized income installments.</b> Subtract line 33 from line 32. If zero or less, enter -0-	176,528.	218,635.	76,297.	0.
35	Enter 25% (0.25) of line 5 on page 1 of Form 2220 in each column. <b>Note:</b> "Large corporations," see the instructions for line 10 for the amounts to enter	44,935.	213,874.	129,404.	129,405.
36	Subtract line 38 of the preceding column from line 37 of the preceding column				53,107.
37	Add lines 35 and 36	44,935.	213,874.	129,404.	182,512.
38	<b>Required installments.</b> Enter the <b>smaller</b> of line 34 or line 37 here and on page 1 of Form 2220, line 10. See instructions	44,935.	213,874.	76,297.	0.

**\*\* ANNUALIZED INCOME INSTALLMENT METHOD USING STANDARD OPTION**

FORM 990-PF		DIVIDENDS AND INTEREST FROM SECURITIES			STATEMENT 1	
SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	(A) REVENUE PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME	
CATCHAFIRE MISCELLANEOUS DIVIDENDS	98,000.	0.	98,000.	98,000.	98,000.	
MISCELLANEOUS TAX-EXEMPT INTEREST	413,269.	4.	413,265.	413,265.	413,265.	
	9,975.	0.	9,975.	0.	9,975.	
TO PART I, LINE 4	521,244.	4.	521,240.	511,265.	521,240.	

FORM 990-PF		LEGAL FEES			STATEMENT 2	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES		
ATTORNEY FEES	31,351.	0.	0.	31,351.		
TO FM 990-PF, PG 1, LN 16A	31,351.	0.	0.	31,351.		

FORM 990-PF		ACCOUNTING FEES			STATEMENT 3	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES		
TAX RETURN PREPARATION	8,095.	4,047.	0.	4,048.		
TO FORM 990-PF, PG 1, LN 16B	8,095.	4,047.	0.	4,048.		

## FORM 990-PF

## OTHER PROFESSIONAL FEES

## STATEMENT 4

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
INVESTMENT MANAGEMENT FEES	285,628.	142,814.	0.	142,814.
OTHER PROFESSIONAL SERVICES	127,525.	0.	0.	127,525.
ADMINISTRATIVE EXPENSES	186,611.	0.	0.	186,611.
TO FORM 990-PF, PG 1, LN 16C	599,764.	142,814.	0.	456,950.

## FORM 990-PF

## TAXES

## STATEMENT 5

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
EXCISE TAX	405,738.	0.	0.	0.
TO FORM 990-PF, PG 1, LN 18	405,738.	0.	0.	0.

## FORM 990-PF

## OTHER EXPENSES

## STATEMENT 6

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
TECHNOLOGY	3,864.	0.	0.	3,864.
DUES AND MEMBERSHIPS	42,319.	0.	0.	42,319.
BANK FEES	170.	0.	0.	170.
MISCELLANEOUS	4,253.	0.	0.	4,253.
OFFICE SUPPLIES	273.	0.	0.	273.
FEES & LICENSES	20.	0.	0.	20.
INSURANCE	4,601.	0.	0.	4,601.
TELEPHONE & INTERNET	9,071.	0.	0.	9,071.
POSTAGE	2.	0.	0.	2.
SMALL ASSET PURCHASES	300.	0.	0.	300.
TO FORM 990-PF, PG 1, LN 23	64,873.	0.	0.	64,873.

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FORM 990-PF      OTHER INCREASES IN NET ASSETS OR FUND BALANCES      STATEMENT 7

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DESCRIPTION	AMOUNT
CURRENT YEAR ADJUSTMENT TO STOCK BASIS	18,175,837.
TOTAL TO FORM 990-PF, PART III, LINE 3	<u>18,175,837.</u>

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FORM 990-PF      U.S. AND STATE/CITY GOVERNMENT OBLIGATIONS      STATEMENT 8

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DESCRIPTION	U.S. GOV'T	OTHER GOV'T	BOOK VALUE	FAIR MARKET VALUE
MICHIGAN ST. HSG DEV AUTH REN		X	989,000.	989,435.
TOTAL U.S. GOVERNMENT OBLIGATIONS				
TOTAL STATE AND MUNICIPAL GOVERNMENT OBLIGATIONS			989,000.	989,435.
TOTAL TO FORM 990-PF, PART II, LINE 10A			<u>989,000.</u>	<u>989,435.</u>

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FORM 990-PF      CORPORATE STOCK      STATEMENT 9

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DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
240,036 SHS STRYKER CORPORATION	52,892,497.	48,868,866.
CATCHAFIRE INC	1,848,000.	2,310,000.
TOTAL TO FORM 990-PF, PART II, LINE 10B	<u>54,740,497.</u>	<u>51,178,866.</u>

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FORM 990-PF      DEPRECIATION OF ASSETS NOT HELD FOR INVESTMENT      STATEMENT 10

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DESCRIPTION	COST OR OTHER BASIS	ACCUMULATED DEPRECIATION	BOOK VALUE
OFFICE FURNITURE & FIXTURES	17,572.	8,927.	8,645.
OFFICE FURNITURE & FIXTURES	305,563.	10,913.	294,650.
TOTAL TO FM 990-PF, PART II, LN 14	<u>323,135.</u>	<u>19,840.</u>	<u>303,295.</u>

FORM 990-PF	OTHER LIABILITIES	STATEMENT 11	
DESCRIPTION		BOY AMOUNT	EOY AMOUNT
HUNTINGTON BANK CREDIT CARD		159.	0.
TOTAL TO FORM 990-PF, PART II, LINE 22		159.	0.

FORM 990-PF	INTEREST AND PENALTIES	STATEMENT 12	
TAX DUE FROM FORM 990-PF, PART V			1,363.
LATE PAYMENT INTEREST			35.
LATE PAYMENT PENALTY			41.
TOTAL AMOUNT DUE			1,439.

FORM 990-PF	LATE PAYMENT INTEREST				STATEMENT 13	
DESCRIPTION	DATE	AMOUNT	BALANCE	RATE	DAYS	INTEREST
TAX DUE	05/15/22	181,617.	181,617.	.0400		
EXTENSION PAYMENT	05/15/22	-180,254.	1,363.	.0400	46	7.
INTEREST RATE CHANGE	06/30/22	0.	1,370.	.0500	92	17.
INTEREST RATE CHANGE	09/30/22	0.	1,387.	.0600	46	11.
DATE FILED	11/15/22		1,398.			
TOTAL LATE PAYMENT INTEREST						35.

FORM 990-PF	LATE PAYMENT PENALTY				STATEMENT 14	
DESCRIPTION	DATE	AMOUNT	BALANCE	MONTHS	PENALTY	
TAX DUE	05/15/22	181,617.	181,617.			
EXTENSION PAYMENT	05/15/22	-180,254.	1,363.	6	41.	
DATE FILED	11/15/22		1,363.			
TOTAL LATE PAYMENT PENALTY					41.	

FORM 990-PF

LIST OF SUBSTANTIAL CONTRIBUTORS  
PART VI-A, LINE 10

STATEMENT 15

NAME OF CONTRIBUTOR

ADDRESS

RONDA E STRYKER

211 S. ROSE STREET  
KALAMAZOO, MI 49007

FORM 990-PF

PART VII - LIST OF OFFICERS, DIRECTORS  
TRUSTEES AND FOUNDATION MANAGERS

STATEMENT 16

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
RONDA E. STRYKER 211 SOUTH ROSE STREET KALAMAZOO, MI 49007	PRESIDENT AND DIRECTOR 0.30	0.	0.	0.
WILLIAM D. JOHNSTON 211 SOUTH ROSE STREET KALAMAZOO, MI 49007	SECRETARY/TREASURER & DIRE 0.30	0.	0.	0.
ANNE E. HENN 211 SOUTH ROSE STREET KALAMAZOO, MI 49007	DIRECTOR 0.10	0.	0.	0.
MEGAN M. JOHNSTON 211 SOUTH ROSE STREET KALAMAZOO, MI 49007	EXECUTIVE DIRECTOR 35.00	91,000.	29,200.	0.
MICHAEL B. JOHNSTON 211 SOUTH ROSE STREET KALAMAZOO, MI 49007	DIRECTOR 0.10	0.	0.	0.
GERALD E. HENN II 211 SOUTH ROSE STREET KALAMAZOO, MI 49007	DIRECTOR 0.10	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6, PART VII		91,000.	29,200.	0.



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FORM 990-PF

PART XIV - LINE 1A  
LIST OF FOUNDATION MANAGERS

STATEMENT 17

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NAME OF MANAGER

RONDA E. STRYKER  
WILLIAM D. JOHNSTON

2021 DEPRECIATION AND AMORTIZATION REPORT

FORM 990-PF PAGE 1

990-PF

Asset No.	Description	Date Acquired	Method	Life	Conv	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	* Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
1	OFFICE FURNITURE & FIXTURES	10/25/19	200DB	7.00		MC17	17,572.				17,572.	5,469.		3,458.	8,927.
8	OFFICE FURNITURE & FIXTURES	12/30/21	200DB	7.00		MC19C	305,563.				305,563.			10,913.	10,913.
	* TOTAL 990-PF PG 1 DEPR						323,135.				323,135.	5,469.		14,371.	19,840.
	CURRENT YEAR ACTIVITY														
	BEGINNING BALANCE						17,572.			0.	17,572.	5,469.			8,927.
	ACQUISITIONS						305,563.			0.	305,563.	0.			10,913.
	DISPOSITIONS/RETIRED						0.			0.	0.	0.			0.
	ENDING BALANCE						323,135.			0.	323,135.	5,469.			19,840.
	ENDING ACCUM DEPR											19,840.			
	ENDING BOOK VALUE											303,295.			

**Depreciation and Amortization**  
(Including Information on Listed Property) 990-PF

Department of the Treasury  
Internal Revenue Service (99)

▶ Attach to your tax return.  
▶ Go to [www.irs.gov/Form4562](http://www.irs.gov/Form4562) for instructions and the latest information.

Name(s) shown on return <b>THE RONDA E. STRYKER AND WILLIAM D. JOHNSTON FOUNDATION</b>	Business or activity to which this form relates <b>FORM 990-PF PAGE 1</b>	Identifying number <b>** - ***4966</b>
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**Part I Election To Expense Certain Property Under Section 179** Note: If you have any listed property, complete Part V before you complete Part I.

1 Maximum amount (see instructions) .....	<b>1</b>	1,050,000.
2 Total cost of section 179 property placed in service (see instructions) .....	<b>2</b>	
3 Threshold cost of section 179 property before reduction in limitation .....	<b>3</b>	2,620,000.
4 Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0- .....	<b>4</b>	
5 Dollar limitation for tax year. Subtract line 4 from line 1. If zero or less, enter -0-. If married filing separately, see instructions .....	<b>5</b>	
<b>6</b> (a) Description of property (b) Cost (business use only) (c) Elected cost		
7 Listed property. Enter the amount from line 29 .....	<b>7</b>	
8 Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7 .....	<b>8</b>	
9 Tentative deduction. Enter the <b>smaller</b> of line 5 or line 8 .....	<b>9</b>	
10 Carryover of disallowed deduction from line 13 of your 2020 Form 4562 .....	<b>10</b>	
11 Business income limitation. Enter the smaller of business income (not less than zero) or line 5 .....	<b>11</b>	
12 Section 179 expense deduction. Add lines 9 and 10, but don't enter more than line 11 .....	<b>12</b>	
13 Carryover of disallowed deduction to 2022. Add lines 9 and 10, less line 12 .....	<b>13</b>	

Note: Don't use Part II or Part III below for listed property. Instead, use Part V.

**Part II Special Depreciation Allowance and Other Depreciation (Don't include listed property.)**

14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year .....	<b>14</b>	
15 Property subject to section 168(f)(1) election .....	<b>15</b>	
16 Other depreciation (including ACRS) .....	<b>16</b>	

**Part III MACRS Depreciation (Don't include listed property. See instructions.)**

**Section A**

17 MACRS deductions for assets placed in service in tax years beginning before 2021 .....	<b>17</b>	3,458.
18 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here .....	<input type="checkbox"/>	

**Section B - Assets Placed in Service During 2021 Tax Year Using the General Depreciation System**

(a) Classification of property	(b) Month and year placed in service	(c) Basis for depreciation (business/investment use only - see instructions)	(d) Recovery period	(e) Convention	(f) Method	(g) Depreciation deduction
<b>19a</b> 3-year property						
<b>b</b> 5-year property						
<b>c</b> 7-year property		305,563.	7 YRS.	MQ	200DB	10,913.
<b>d</b> 10-year property						
<b>e</b> 15-year property			25 yrs.		S/L	
<b>f</b> 20-year property			27.5 yrs.	MM	S/L	
<b>g</b> 25-year property			27.5 yrs.	MM	S/L	
<b>h</b> Residential rental property	/		39 yrs.	MM	S/L	
<b>i</b> Nonresidential real property	/		MM	S/L		

**Section C - Assets Placed in Service During 2021 Tax Year Using the Alternative Depreciation System**

<b>20a</b> Class life					S/L	
<b>b</b> 12-year			12 yrs.		S/L	
<b>c</b> 30-year	/		30 yrs.	MM	S/L	
<b>d</b> 40-year	/		40 yrs.	MM	S/L	

**Part IV Summary (See instructions.)**

21 Listed property. Enter amount from line 28 .....	<b>21</b>	
22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter here and on the appropriate lines of your return. Partnerships and S corporations - see instr. ....	<b>22</b>	14,371.
23 For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs .....	<b>23</b>	

**THE RONDA E. STRYKER AND WILLIAM D.  
JOHNSTON FOUNDATION**

**Part V Listed Property** (Include automobiles, certain other vehicles, certain aircraft, and property used for entertainment, recreation, or amusement.)

**Note:** For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

**Section A - Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.)**

**24a** Do you have evidence to support the business/investment use claimed?  Yes  No **24b** If "Yes," is the evidence written?  Yes  No

(a) Type of property (list vehicles first)	(b) Date placed in service	(c) Business/ investment use percentage	(d) Cost or other basis	(e) Basis for depreciation (business/investment use only)	(f) Recovery period	(g) Method/ Convention	(h) Depreciation deduction	(i) Elected section 179 cost
<b>25</b> Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use							<b>25</b>	
<b>26</b> Property used more than 50% in a qualified business use:								
		%						
		%						
		%						
<b>27</b> Property used 50% or less in a qualified business use:								
		%				S/L -		
		%				S/L -		
		%				S/L -		
<b>28</b> Add amounts in column (h), lines 25 through 27. Enter here and on line 21, page 1							<b>28</b>	
<b>29</b> Add amounts in column (i), line 26. Enter here and on line 7, page 1								<b>29</b>

**Section B - Information on Use of Vehicles**

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person. If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles.

	(a) Vehicle		(b) Vehicle		(c) Vehicle		(d) Vehicle		(e) Vehicle		(f) Vehicle	
	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
<b>30</b> Total business/investment miles driven during the year (don't include commuting miles)												
<b>31</b> Total commuting miles driven during the year												
<b>32</b> Total other personal (noncommuting) miles driven												
<b>33</b> Total miles driven during the year. Add lines 30 through 32												
<b>34</b> Was the vehicle available for personal use during off-duty hours?												
<b>35</b> Was the vehicle used primarily by a more than 5% owner or related person?												
<b>36</b> Is another vehicle available for personal use?												

**Section C - Questions for Employers Who Provide Vehicles for Use by Their Employees**

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who aren't more than 5% owners or related persons.

	Yes	No
<b>37</b> Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your employees?		
<b>38</b> Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners		
<b>39</b> Do you treat all use of vehicles by employees as personal use?		
<b>40</b> Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received?		
<b>41</b> Do you meet the requirements concerning qualified automobile demonstration use?		

**Note:** If your answer to 37, 38, 39, 40, or 41 is "Yes," don't complete Section B for the covered vehicles.

**Part VI Amortization**

(a) Description of costs	(b) Date amortization begins	(c) Amortizable amount	(d) Code section	(e) Amortization period or percentage	(f) Amortization for this year
<b>42</b> Amortization of costs that begins during your 2021 tax year:					
<b>43</b> Amortization of costs that began before your 2021 tax year					<b>43</b>
<b>44 Total.</b> Add amounts in column (f). See the instructions for where to report					<b>44</b>